



**NEW MEXICO STATE UNIVERSITY BOARD OF REGENTS
SPECIAL MEETING
April 1, 2025 at 2:00 PM**

Online and livestreamed at: <https://nmsu.zoom.us/j/82240874731>

Regents of New Mexico State University

Chair Ammu Devasthali, Vice Chair Deborah Romero, Secretary/Treasurer Christopher T. Saucedo, Marisol Olivas, Ricardo Gonzales

Non-Voting Advisory Members - ASNMSU President Ala Alhalholy, Faculty Senate Chair Vimal Chaitanya, Ph.D., Employee Council Chair Donna Johnson

University Officials - President Valerio Ferme, Ph.D., Interim Provost Lakshmi Reddi, Ph.D., General Counsel Lisa Henderson, J.D.

AGENDA

A. Call to Order, Chairwoman Ammu Devasthali

- 1. Confirmation of Quorum, Chairwoman Ammu Devasthali**
- 2. Approval of the Agenda, Chairwoman Ammu Devasthali**

B. Approval of Minutes

- 1. Regular Meeting on March 10, 2025**

C. Consent Items, Chairwoman Ammu Devasthali

- 1. Confirmation of DACC Spring 2025 Honorary Degree Recipient Selection, NMSU System Community College Chancellor Mónica Torres**
- 2. Arrowhead Center, Inc. Change to Corporate Bylaws, Interim CEO and President of Arrowhead Center Inc. Dana Catron**

D. Action Items

- 1. None.**

E. Informational Items

- 1. Committee Assignments for Board of Regents, Chairwoman Ammu Devasthali**

F. Announcements and Comments, Chairwoman Ammu Devasthali

G. Adjournment, Chairwoman Ammu Devasthali



Board of Regents Meeting
Meeting Date: April 1, 2025
Agenda Item Cover Page

Agenda Item # B-1

☒ Action Item

☐ Consent Item

☐ Informational Item

Presented By: Adam Cavotta
Chief of Staff,
Board of Regents

Agenda Item: Regular Meeting on March 10, 2025

Requested Action of the Board of Regents: Approval of the Regular Meeting Minutes for March 10, 2025 as presented.

Executive Summary:

As required by the New Mexico Open Meetings Act, the board shall keep written minutes of all its meetings. The minutes shall include at a minimum the date, time and place of the meeting, the names of members in attendance and those absent, the substance of the proposals considered and a record of any decisions and votes taken that show how each member voted. All minutes are open to public inspection. Draft minutes shall be prepared within ten working days after the meeting and shall be approved, amended or disapproved at the next meeting where a quorum is present. Minutes shall not become official until approved by the board.

References:

NM Open Meetings Act §10-15-1 G.

Prior Approvals:

N/A



**NEW MEXICO STATE UNIVERSITY BOARD OF REGENTS
REGULAR MEETING
March 10, 2025 at 1:00 PM**

Educational Services Building, Regents Room
1780 East University Avenue, Las Cruces, NM
Webcast at the following address: <https://nmsu.zoom.us/j/82240874731>

Regents of New Mexico State University

Chair Ammu Devasthali, Vice Chair Christopher T. Saucedo, Deborah Romero, Marisol Olivas, Ricardo Gonzales

Non-Voting Advisory Members - ASNMSU President Ala Alhalholy, Faculty Senate Chair Vimal Chaitanya, Ph.D., Employee Council Chair Donna Johnson

University Officials - President Valerio Ferme, Ph.D., Interim Provost Lakshmi Reddi, Ph.D., General Counsel Lisa Henderson, J.D.

MINUTES

A. Call to Order, Chairwoman Ammu Devasthali

The regular meeting of the NMSU Board of Regents was called to order at 1:13 p.m. on March 10, 2025, by Chairwoman Ammu Devasthali.

Pledge of Allegiance

Air Force ROTC cadet Andrew Vanlandingham led the Pledge of Allegiance.

1. Introduction of the Media and Elected Officials, Chief of Staff Justin Bannister

There were no media or elected officials present.

2. Introductions

Sylvia Acosta, CEO of NMSU Foundation, introduced Larry Mirabal, the new CFO of the NMSU Foundation.

3. Confirmation of Quorum, Chairwoman Ammu Devasthali

Regents Devasthali, Saucedo, Gonzales, and Olivas were present in the board room. Regent Romero joined the meeting via Zoom.

4. Approval of the Agenda, Chairwoman Ammu Devasthali

A motion to approve the agenda as presented was made by Regent Saucedo and seconded by Regent Gonzalez. The motion passed.

B. Approval of Minutes

1. Regular Meeting on January 30, 2025

A motion to approve the minutes of the regular meeting on January 30, 2025, was made by Regent Saucedo, and seconded by Regent Olivas. The motion passed.

C. Public Comment, Chief of Staff Justin Bannister

Chief of Staff Justin Bannister reported that no one had signed up for public comment.

D. Regent Committee Reports

1. Audit and Risk Committee Report, *Regent Ammu Devasthali*

Regent Devasthali reported that the Regents Audit and Risk Committee convened on February 27, 2025, to discuss key audit updates on the status of completed audit reports and those that are pending. The meeting included an external independent auditor search and selection update presented by Ross Justus and a comprehensive internal audit update by Interim Chief Audit Officer John Frye. This internal audit update included the FY 2025 audit plan status, and specific audit reviews regarding succession planning, enrollment, and financial aid. The Moran Technology IT report follow-up was discussed as well as IT quarterly updates. The committee had no items on today's meeting agenda.

2. Financial Strategies, Performance and Budget Committee Report, *Regent Deborah Romero*

Regent Romero reported that the Regents Financial Strategies, Performance and Budget Committee met on February 26, 2025, to discuss several action and informational items.

Several action items were approved, including the disposition of property which you see as item G-1 on the consent agenda. The DACC integrated book fee, Required Student Fees, and Housing Rate increase proposals were also approved and you will see these as action items on today's agenda. The committee also approved the Alamogordo Local Bond proposal, which will provide funding for various capital improvements at the Alamogordo Branch. That item is G-3 on the consent agenda. The committee also received informational updates on temporary investments.

Some items were tabled or postponed, including the proposed meal plan rate increases, and the parking rate increases. The committee requested additional information on several items, including information requests about campus housing, such as work order statistics, information on deferred maintenance spending, and details about the capital plan for housing. The Quarterly Financial Report to HED was approved and submitted to HED. She noted that the Board of Regents has delegated authority to the chair of the Finance Committee to approve the report on behalf of the Board of Regents.

3. Student Success Committee Report, *Regent Christopher Saucedo*

Regent Saucedo reported that the Regents Student Success Committee convened on February 25, 2025, to discuss several agenda items, including the approval of a new Bachelor of Science in Artificial Intelligence (BS-AI) degree program. The proposal was presented by Dean Enrico Pontelli, Dr. Son Tran, and Dr. Huiping Cao. The program aims to meet the increasing demand for AI professionals in New Mexico and nationally, equipping students with a robust foundation in AI principles and applications. The curriculum will encompass core courses in computer science, AI, machine learning, data mining, human-computer interaction, and ethical considerations.

The BS-AI program is designed to prepare students for careers in various industries, including information technology, management information systems, healthcare, finance, and national security. The program's emphasis on responsible AI principles, combined with hands-on experience through research projects, internships, and industry collaborations, aims to produce graduates who are well-prepared for the evolving AI field. The program is expected to launch in the fall of 2025, pending approval from the Board of Regents.

In addition to the BS-AI degree proposal, the committee also received an informational presentation on Central Advising. The presentation provided an update on the services offered by the Center for Academic

Advising and Student Support (CAASS), including academic advising, retention outreach, and graduation planning. The committee also discussed the organizational structure of CAASS and its partnerships with other departments on campus.

E. Advisory Member Reports

1. Associated Students of NMSU Report, *President Ala Alhalholy*

President Ala Alhalholy provided an update on ASNMSU initiatives, including lobbying efforts, upcoming events like the Big Event, spring elections, and the It's On Us campaign.

2. NMSU Faculty Senate Report, *Chair Vimal Chaitanya*

Chair Vimal Chaitanya discussed the faculty senate's activities, primarily focusing on the impact of executive orders on the institution, faculty life, and student success, including potential impacts on federal grant opportunities, administrative burden on faculty, and indirect costs.

3. NMSU Employee Council Report, *Chair Donna Johnson*

Chair Donna Johnson's report, submitted in advance, detailed the employee council elections, representation at the NMSU at the Capitol function, and plans for the 2025 annual NMSU Founders Day.

F. Affiliated Entity Reports

1. NMSU Foundation Inc. Report, *CEO Sylvia Y. Acosta*

CEO Sylvia Y. Acosta reported on the Foundation's investments, fundraising progress, alumni engagement efforts, and gift administration activities, and introduced Larry Mirabal, the new CFO.

2. Arrowhead Center Inc. Report, *Interim Director & CEO Dana Catron*

The report was included in the meeting package, with Interim Director & CEO Dana Catron absent.

3. Aggie Development Inc. Report, *CEO Scott Eschenbrenner*

CEO Scott Eschenbrenner reported on a new ground lease for Blake's Lotaburger restaurant, a letter of intent for a branch bank facility, and upcoming board member changes.

G. Consent Items, *Chairwoman Ammu Devasthali*

A motion to approve the consent agenda items as presented was made by Regent Saucedo and seconded by Regent Gonzales. The motion passed.

1. Disposition/Deletion of Property, *University Controller Ross Justus*

2. Bachelor of Science in Artificial Intelligence Proposal, *Dean Enrico Pontelli*

3. NMSU -Alamogordo Branch General Obligation School Bonds, Series 2025, *NMSU System Community College Chancellor Mónica Torres*

4. Item left intentionally blank

5. 2025 Annual Open Meetings Notice Resolution, *University General Counsel Lisa Henderson*

6. Access to Classified Information Resolution, PSL Facility Security Officer Chris Scott

H. Action Items, Chairwoman Ammu Devasthali

1. Housing Rates Increase Request, Interim Vice President Administration and Finance Chris Kinsley

Interim Vice President of Administration and Finance Chris Kinsley presented the amended proposal for a 3% housing rate increase for fiscal year 2026, with additional revenues dedicated to deferred maintenance. The proposal was approved upon a motion by Regent Romero, seconded by Regent Saucedo.

2. Required Student Fees, Chief Budget Officer Kim Rumford

Chief Budget Officer Kim Rumford presented the student fee requests as approved by the Student Fee Review Board. The proposal for a 3% increase in student fees was approved upon a motion by Regent Romero, seconded by Regent Saucedo.

3. DACC Integrated Access Program (Books4Less), NMSU System Community College Chancellor Mónica Torres

NMSU System Community College Chancellor Mónica Torres and Kelly Brooks presented the request to increase the integrated book services fee at DACC. The proposal was approved upon a motion by Regent Romero, seconded by Regent Gonzales.

4. Election of Officers, Chairwoman Ammu Devasthali

Regent Ammu Devasthali was elected chair by acclamation.

Regent Deborah Romero was elected vice chair by acclamation.

Regent Christopher Saucedo was elected secretary-treasurer by acclamation.

I. Informational Items, Chair

1. None.

J. NMSU Academic Report, Interim Provost Lakshmi Reddi

Interim Provost Lakshmi Reddi presented the academic report, highlighting an act of kindness by students, the upcoming Research and Creativity Week (April 23-29), and data on the university's persistence and retention rates.

K. NMSU System Report, President Valerio Ferme

President Valerio Ferme provided the system report, acknowledging individuals, announcing an upcoming bus tour to visit extension offices across the state, and discussing task forces addressing enrollment management, hazing, and the impact of federal directives.

L. Announcements and Comments, Chair

1. Good News for NMSU!

Chairwoman Devasthali congratulated the men's and women's basketball teams.

Other good news included Sylvia Acosta being named a New Mexico History Maker, and an ice cream flavor named after President Ferme.

M. Adjournment, Chair

The meeting was adjourned upon a motion by Regent Saucedo, seconded by Regent Olivas. The board adjourned at 2:46 PM.

DRAFT



Board of Regents Meeting
Meeting Date: April xx, 2025
Agenda Item Cover Page

Agenda Item # C-1

- ☐ Action Item
☒ Consent Item
☐ Informational Item

Presented By:
Monica Tórres, Ph.D.
Chancellor, NMSU System
Community Colleges

Agenda Item:

Confirmation of DACC Spring 2025 Honorary Degree Recipient Selection

Requested Action of the Board of Regents:

Approval of Spring 2025 Honorary Degree Recipient for DACC

Executive Summary:

DACC is nominating Kris Gomez to be 2025's recipient of DACC's Honorary Degree - Associate of Public Health. The candidate has demonstrated significant contributions to DACC, the local community, and the state.

References:

RPM 18.00 Advancement

<https://rpm.nmsu.edu/title-18/18-00.html>

ARP 18.05 Honorary Degree Awards

<https://arp.nmsu.edu/chapter-18/18-05.html>

ARP 18.10 Namings and Other Honorific Recognition

<https://arp.nmsu.edu/chapter-18/18-10.html>

Prior Approvals:

Doña Ana Community College Executive Committee, 03/05/2025

Agenda Item Approved By:

Each office may determine required signatures (if any). All items should be routed through the President's Office, University General Counsel, or the Secretary of NMDA as appropriate.

Mónica F. Torres, Ph.D.
Chancellor, NMSU System Community Colleges

03/18/2025

Date



KRIS GOMEZ

Program Manager, Mobile
Health Center

CONTACT

PHONE:
575-386-9434

EMAIL:
gomezkris1413@gmail.com

LOCATION:
Las Cruces, New Mexico

BIO:
Proud New Mexican working
hard to become the best
father, husband, and
professional I can be every
day.

Professional Summary

My name is Kris Gomez and I am hard working and results oriented. I consider myself a leader who leads by example and knows the importance of teamwork and camaraderie. I excel in relationship building, public speaking, implementing programs, selling and promoting, task management, logistical planning, problem solving, data collecting, social media, press releases, multitasking, and being a team player. I have a wealth of knowledge and connections across New Mexico with the Southwest portion being a notable area of my success. I am confident in my abilities to perform at a high level and find the greatest joy in creating healthy communities.

Objective

I am looking for the opportunity to learn, grow, and excel with a company that will allow me the chance to do so. I am a quick learner that focuses not on how the problems of a workday can beat me up, but how I can beat up the problems. I am full of positive energy and use that to fuel the people around me. I love working collaboratively, but I am very proficient working independently as I have been working remote for 11 years. Being a part of a company that makes an impact in the community is also something I find very rewarding and this inspires me to perform at my highest level.

Experience

- 19 years of healthcare, finances, sales and customer service experience
- 10 Years healthcare, marketing, Community Relations, Health Equity, and Population Health.
- 6 years senior/manager role.

Work History

2025-Current

Program Manager, Mobile Health Center – Presbyterian Health Services

- Design, lead and implement a strategic approach to the Mobile Health Center
- Covering all of New Mexico
- Create and foster partnerships which will assist in the success of the Mobile Health Center
- Supporting all lines of business Medicaid, Medicare, Marketplace, and Commercial
- Meeting and exceeding all department goals
- Managing of Medcore (driver and providers for Mobile Health Center)
- Other tasks as assigned

2024-2025

Manager of Growth and Community Engagement – Molina Healthcare of New Mexico

- Managing of entire growth team for Molino Healthcare of New Mexico
- Coverage area all of New Mexico
- Functioning as coordinator for all Southwest New Mexico and responsible for all targeted growth goals for this area
- Lead for creating and maintaining department functionality (Salesforce, reports, day to day operations, spending, coaching, and departmental collaboration)
- Leading and creating structure for Provider Relations and Quality Department collaborations
- Lead and organizer for all major events or Molina Signature Events
- Lead for all new hire training
- Co-lead for Member Advisory Board Meetings
- Meeting and excelling at all department goals (leading by example)
- Subject matter expert for press releases, social media, sponsorship, donations, and flyer creation
- Lead for addressing any high priority tasks cascaded from the State of New Mexico which impact our department or Health Plan
- Vast connection of community-based organization and health partners across New Mexico.
- In charge of overall strategic direction for Medicaid, Medicare, Marketplace, outreach activities and growth goals
- Develop new and strengthen existing strategic partnerships with key community partners for all lines of business across New Mexico

2018-2024

Sr. Community Relations Coordinator – Centene Corporation (Western Sky Community Care)

- Covered all of Southern New Mexico, supporting all of New Mexico

- Perform in-services for community partners to educate them on Western Sky's programs and services offered in addition to the different departments we have working hard to keep our members healthy
- Develop and maintain media relationships and manage public relations. Assist with all social media and press release for Southern NM
- Lead and setup logistics for all major Western Sky signature events for Southern NM.
- Assist with all major events in other parts of the state, as needed
- Drive enrollment numbers for all lines of business
- Subject Matter Expert for all Member Advisory Board, Member Advisory Group, and Community Advisory Group Meetings
- Lead or assist with all Value-Added Services maintenance or setup. This will include setting up memorandum of understanding, standard operating procedure, and logistics
- Establish and maintain great relationships with all community-based organizations to keep them informed with all of Western Sky's programs and services
- Consistently exceeding all department goals
- Establish and maintain all sponsorship opportunities for Southern NM
- Identify, develop, and coordinate new outreach opportunities to increase membership
- Train all new hires in Community Relations Department and develop their outreaching skills
- Oversee and manage all southern volunteer activities and attend community events on behalf of Western Sky
- Be the liaison between Western Sky and the wider community to share feedback obtained on how we can improve our health plan
- Share resources obtained from the community with member facing staff to help keep them up-to-date with resources available outside of Western Sky to help better serve our members
- Assist and work with Government Relations
- Serving on and attending Health Council Meetings throughout Southern New Mexico.
- Department lead for all Southern NM COVID and Flu events
- Follow up with prospects encountered at events (top producer of lead cards in department)
- Provide strategic solutions to state initiatives
- Complete Community Relations and expense reports on monthly basis

2017-2018

Community Liaison – Mesilla Valley Hospital

- Drove census for Mesilla Valley Hospital
- Educated agencies on the units we offer, what insurance we take, and how to refer appropriately
- Consistently met all metrics
- Covered the Southwest and parts of Southeast NM
- Attended and setup community events for Mesilla Valley Hospital to help spread awareness of our programs and to help break the stigma around mental health
- Regularly attend community committees to build rapport and find people who share common ground with Mesilla Valley Hospital
- Performed In-Services to community organizations that could refer to Mesilla Valley Hospital.
- Regularly helped with Psych Cuisine to ensure a successful event. This was a CEU program for

counselors, therapists, and social workers

2015-2017

Community Engagement – Molina Healthcare of New Mexico

- Increased enrollment for our Molino Healthcare plans
- Educated people on how to access the plans we offer along with plan benefits
- Always exceeded sales metrics even in my rookie quarter
- Covered the Southwest NM (consisting of six counties)
- Performed outreach and made several contacts throughout New Mexico. These contacts allowed me to leave Molina material at their business and also invited me to any events they had planned to setup as a vendor
- Setup events throughout my area and was in charge of all logistics including finding locations for event, budgets, sponsorships, donations, catering, and giveaways
- Attended community committees to build relationships with organizations who share common ground with Molina
- Hosted In-Services with agencies to keep them up to date with Molina's programs and ensure they can help promote our services effectively
- Volunteer Coordinator for all of the Southwest NM
- Helped with all major Molina events including; golas, drives, and community engagements
- Created marketing material consisting of flyers, brochures, and signage
- Certifications in Presumptive Eligibility and Notional Child Passenger Safety Program

2010- 2015

Personal Banker/Business Advocate – Wells Fargo

- Helping customers succeed financially with banking products
- Excelled in outbound calls to bring more business to the branch
- Outreached to different businesses to bring solutions to the branch
- Performed financial literacy presentations to bring awareness to how bank products can assist building credit and securing identity
- One of the highest performers at community enrollment events for bringing in new accounts.
- Consistently making quotas in all branch metrics and receiving payouts on regular basis
- Public notary for the State of New Mexico and Medallion Stamp Certified
- Handling customer service issues promptly and efficiently
- Constantly receiving Wow recognitions (customer surveys)
- Assisted with opening new business accounts such as Sole Proprietorship, Limited Liability Corporation, S-Corporation, and Non-Profits along with maintaining relationships with these account holders

2006-2010

Additional previous work history available upon request

Education

- 2006, GED, Eastern New Mexico University-Roswell

Certification

- Certified Presumptive Eligibility Determiner
- Versed in Outlook, Word, Excel, and PowerPoint

References

Contact	Agency	Title	Phone Number
<i>John E. Kutinac</i>	<i>Department of Health</i>	<i>Health Promotion Program Manager</i>	<i>(575) 636-9174</i>
<i>Jessica Sanchez</i>	<i>Presbyterian Health Care Services</i>	<i>Healthcare Marketing Leader</i>	<i>(575) 637-2122</i>
<i>Jeanne Resendez</i>	<i>Families and Youth Inc +</i>	<i>Director of Business & Community Engagement</i>	<i>(575) 202-7495</i>

Nomination for 2025 DACC Honorary Degree Recipient

I am writing to wholeheartedly recommend Mr. Kris Gomez, who has been an invaluable asset and partner to our institution, Dona Ana Community College (DACC). Over the past two years, Kris has consistently demonstrated exceptional dedication and initiative in enhancing the well-being of our student community.

Kris has played a crucial role in addressing the needs of our students by providing comprehensive insurance options tailored to their unique circumstances. His involvement with DACC goes beyond this, as he has been instrumental in our outreach efforts, bringing essential information and resources directly to our students. His efforts have significantly impacted our community, going beyond the call of duty to partner with us in not only providing but also distributing school supplies, organizing Covid and Flu vaccination clinics, and even providing turkey baskets during the holiday seasons. Additionally, Kris generously provided candy for our Halloween Bash, making the event more enjoyable for our students.

Another one of Kris's notable contributions is bringing the Molina Kiosk to our campus. This kiosk allows students to apply for Medicaid, navigate YES.NM.GOV for health and human services, and access resources for physical and behavioral healthcare. This initiative has greatly enhanced our ability to support students' health and well-being.

Furthermore, Kris participated in our first-ever volleyball tournament, DACC Superheroes, where we raised diapers and baby wipes for students, faculty, and staff. His involvement in this event helped foster a sense of community and support within our college.

Kris's passion for student welfare and his proactive approach to community outreach have made a meaningful difference in the lives of those we serve. His collaborative spirit and dedication to enhancing the educational experience at DACC are truly commendable. You will find that he possesses abundant energy, a wealth of innovative ideas, and a willingness to take on challenging tasks.

It is without reservation that I highly recommend Kris Gomez for the 2025 DACC Honorary Degree Recipient

Thank you,

Monica deHerrera-Pardo, MCJ, LBSW
Social Worker
Student Engagement Health and Wellness



Board of Regents Meeting
Meeting Date: April 1, 2025
Agenda Item Cover Page

Agenda Item # C-2

- ☐ Action Item
☒ Consent Item
☐ Informational Item

Presented By:

Dana Catron, Interim CEO and President
Arrowhead Center, Inc.

Agenda Item:

Arrowhead Center, Inc. Change to Corporate Bylaws

Requested Action of the Board of Regents:

Consent to the following organizational change in status to Arrowhead Center, Inc. Corporate Bylaws: a) on Page 2, the deletion of the paragraph in Article III; Directors; Section 2; Number, Tenure, and Qualifications; as stated: *The attorney holding the position of General Counsel for New Mexico State University shall be a non-voting, ex-officio director.*, and b) on Page 2, the addition of the University General Counsel and Chief Legal Affairs Officer, to the list of Position Directors.

Executive Summary:

On July 23, 2023, the NMSU Board of Regents approved updates to the Arrowhead Center, Inc., Corporate Bylaws. At the March 20, 2025, Arrowhead Center, Inc., Board of Directors meeting, the Board unanimously approved the request to change the status of the University General Counsel and Chief Legal Officer from non-voting to voting by virtue of the addition of said position to the Position Directors of the Board.

References:

Please review attached pages for the updates to the Arrowhead Center, Inc. Corporate Bylaws.

Prior Approvals:

As stated in the Executive Summary above.

Agenda Item Approved By:

Each office may determine required signatures (if any). All items should be routed through the President's Office, University General Counsel, or the Secretary of NMDA as appropriate.

Dana Catron

Digitally signed by Dana Catron
Date: 2025.03.25 10:00:48
-06'00'

Dana Catron, Arrowhead Center, Inc.
Interim Chief Executive Officer

Date

VF
VF

AUG 17 1989

BYLAWS OF
THE ARROWHEAD CENTER, INC., FORMERLY
THE UNIVERSITY TECHNOLOGY TRANSFER
CORPORATION, INC.

ARTICLE I

CORPORATE OFFICE

The principal office of the corporation in the State of New Mexico shall be located in the City of Las Cruces and County of Dona Ana. The corporation may have such other offices, either within or without the State of New Mexico, as the business of the corporation may require from time to time.

ARTICLE II

MEMBERS

The corporation shall have no members.

ARTICLE III

DIRECTORS

Section 1. General Powers. The business and affairs of the corporation shall be managed by the Board of Directors.

Section 2. Number, Tenure, and Qualifications. The number of voting directors of the corporation shall be no more than twenty-five (25), as shall be determined by the Board of Regents of New Mexico State University.¹ A majority of the members of the Board of Directors shall be individuals who are officers or employees of New Mexico State University. Directors from the New Mexico State University Board of Regents shall be appointed by the Board of Regents each calendar year.^{2,3}

¹ Prior to 2011 update, the number of voting directors was noted to be "no less than four and no more than six."

² Inserted in 2011 update.

³ Prior to 1991, this section included the following: The voting directors shall be appointed by the Regents of New Mexico State University. The term of office of each voting director shall be until the next annual meeting of directors, and each voting director shall hold office for the term for which he or she is appointed and until his or her successor has been appointed and qualified. The voting directors shall consist of two members of the Regents, the President, the Executive Vice President, the Vice President for Research and Economic Development, and the Vice President for Business Affairs of New Mexico State University. No person may

Voting directors shall be from two groups. One group, referred to herein as “Position Directors,” will include all directors who are members of the Board of Directors by reason of holding a particular office or position at New Mexico State University or some other institution. These directors shall continue in office as directors of the corporation for so long as they continue to hold their respective positions at New Mexico State University or their respective institutions. Individuals who are appointed to any of these positions on an acting or interim basis shall serve as directors for so long as they hold such position.⁴

A second group, referred to herein as “Non-position Directors” will include individuals who are not officers or employees at New Mexico State University. Non-position Directors shall hold office from the date of their appointment by the Board of Regents of New Mexico State University for a two-year term.

The attorney holding the position of General Counsel for New Mexico State University shall be a non-voting, ex-officio director.

The Position Directors shall include (subject to change by the university according to any then-current update of its applicable position titles as noted below):

- the Chancellor/President of New Mexico State University,
- the Provost and Chief Academic Officer of New Mexico State University,
- two Regents from the New Mexico State University Board of Regents (to be designated by the Board of Regents),
- the Dean of the College of Agricultural, Consumer, and Environmental Sciences at New Mexico State University,
- the Dean of the College of Arts and Sciences at New Mexico State University,
- the Dean of the College of Business at New Mexico State University,
- the Dean of the College of Engineering at New Mexico State University,
- the Dean of the College of Health, Education, and Social Transformation at New Mexico State University,
- the Vice President for Research, Creativity, and Strategic Initiatives at New Mexico State University,
- the Senior Vice President for Administration and Finance at New Mexico State University,
- the Director of the Physical Science Laboratory at New Mexico State University,
- the Chief Executive Officer, Arrowhead Center, Inc., and
- the New Mexico Economic Development Cabinet Secretary⁵, and
- the University General Counsel and Chief Legal Officer at New Mexico State University⁵

be appointed as a voting director of the corporation if that person is a “disqualified person” as defined in Section 4946 of the Internal Revenue Code. Each member of the Regents of New Mexico State University who is not a voting member shall be an ex officio, non-voting member of the corporation’s Board of Directors.”

⁴ This paragraph was added in the 2011 update.

⁵ Position Directors have evolved through a number of updates. In 2015, four position directors were eliminated: the Director of NMSU’s Physical Science Laboratory; NMSU’s Senior Vice President for External Relations and Chief of Staff; New Mexico Tech’s Vice President for Research and Economic Development; and the New Mexico Small Business Development Center Network’s State Director. In 2025, UGC and Chief Legal Officer was deleted from non-voting and added to Position Directors.

AUG 17 1989

BYLAWS OF
THE ARROWHEAD CENTER, INC., FORMERLY
THE UNIVERSITY TECHNOLOGY TRANSFER
CORPORATION, INC.

ARTICLE I

CORPORATE OFFICE

The principal office of the corporation in the State of New Mexico shall be located in the City of Las Cruces and County of Dona Ana. The corporation may have such other offices, either within or without the State of New Mexico, as the business of the corporation may require from time to time.

ARTICLE II

MEMBERS

The corporation shall have no members.

ARTICLE III

DIRECTORS

Section 1. General Powers. The business and affairs of the corporation shall be managed by the Board of Directors.

Section 2. Number, Tenure, and Qualifications. The number of voting directors of the corporation shall be no more than twenty-five (25), as shall be determined by the Board of Regents of New Mexico State University.¹ A majority of the members of the Board of Directors shall be individuals who are officers or employees of New Mexico State University. Directors from the New Mexico State University Board of Regents shall be appointed by the Board of Regents each calendar year.^{2,3}

¹ Prior to 2011 update, the number of voting directors was noted to be "no less than four and no more than six."

² Inserted in 2011 update.

³ Prior to 1991, this section included the following: The voting directors shall be appointed by the Regents of New Mexico State University. The term of office of each voting director shall be until the next annual meeting of directors, and each voting director shall hold office for the term for which he or she is appointed and until his or her successor has been appointed and qualified. The voting directors shall consist of two members of the Regents, the President, the Executive Vice President, the Vice President for Research and Economic Development, and the Vice President for Business Affairs of New Mexico State University. No person may

Voting directors shall be from two groups. One group, referred to herein as “Position Directors,” will include all directors who are members of the Board of Directors by reason of holding a particular office or position at New Mexico State University or some other institution. These directors shall continue in office as directors of the corporation for so long as they continue to hold their respective positions at New Mexico State University or their respective institutions. Individuals who are appointed to any of these positions on an acting or interim basis shall serve as directors for so long as they hold such position.⁴

A second group, referred to herein as “Non-position Directors” will include individuals who are not officers or employees at New Mexico State University. Non-position Directors shall hold office from the date of their appointment by the Board of Regents of New Mexico State University for a two-year term.

The Position Directors shall include (subject to change by the university according to any then-current update of its applicable position titles as noted below):

- the Chancellor/President of New Mexico State University,
- the Provost and Chief Academic Officer of New Mexico State University,
- two Regents from the New Mexico State University Board of Regents (to be designated by the Board of Regents),
- the Dean of the College of Agricultural, Consumer, and Environmental Sciences at New Mexico State University,
- the Dean of the College of Arts and Sciences at New Mexico State University,
- the Dean of the College of Business at New Mexico State University,
- the Dean of the College of Engineering at New Mexico State University,
- the Dean of the College of Health, Education, and Social Transformation at New Mexico State University,
- the Vice President for Research, Creativity, and Strategic Initiatives at New Mexico State University,
- the Senior Vice President for Administration and Finance at New Mexico State University,
- the Director of the Physical Science Laboratory at New Mexico State University,
- the Chief Executive Officer, Arrowhead Center, Inc.
- the New Mexico Economic Development Cabinet Secretary⁵, and
- the University General Counsel and Chief Legal Officer at New Mexico State University⁵

be appointed as a voting director of the corporation if that person is a “disqualified person” as defined in Section 4946 of the Internal Revenue Code. Each member of the Regents of New Mexico State University who is not a voting member shall be an ex officio, non-voting member of the corporation’s Board of Directors.”

⁴ This paragraph was added in the 2011 update.

⁵ Position Directors have evolved through a number of updates. In 2015, four position directors were eliminated: the Director of NMSU’s Physical Science Laboratory; NMSU’s Senior Vice President for External Relations and Chief of Staff; New Mexico Tech’s Vice President for Research and Economic Development; and the New Mexico Small Business Development Center Network’s State Director. In 2025, UGC and Chief Legal Officer was deleted from non-voting and added to Position Directors.