NEW MEXICO STATE UNIVERSITY
BOARD OF REGENTS MEETING
Wednesday, August 10, 2016
Regents Room, Educational Services
NMSU Main Campus
Las Cruces, New Mexico
1:30 pm

Regents of New Mexico State University
Debra Hicks, Chair
Mike Cheney, Vice Chair
Jerean Hutchinson, Sect./Treas.
Amanda López Askin, Member
Kari Mitchell, Member
Hobbs, New Mexico
Las Cruces, New Mexico
Las Cruces, New Mexico
Las Cruces, New Mexico
Las Cruces, New Mexico

Ex officio Members of the Board of Regents:
The Honorable Susana Martinez, Governor
Chris Brown, Ph. D., Faculty Senate
Mr. Mathew Bose, President ASNMSU
Ms. Monica Dunivan, Chair, NMSU Employee Council

Officers of the University:
Garrey Carruthers, Ph. D., Chancellor & President, NMSU
Dan Howard, Ph. D, Executive Vice President & Provost, NMSU

AGENDA

1:30 PM

1. CALL TO ORDER- Chair Debra Hicks (2 minutes)

2. INTRODUCTIONS
   a. Introduction of Press, Elected Officials, and Others by Justin Bannister, News and Media Relations (2 minutes)
   b. Introduction of the Dean of Agricultural, Consumer and Environmental Sciences, Dr. Rolando Flores (2 minutes)
   c. Introduction of the Dean of Engineering, Dr. Lakshmi Reddi (2 minutes)
   d. Introduction of Lauri Millot, Office of Institutional Equity, Liz Ellis NMSU General Counsel (2 minutes)
   e. Introduction of Nate Flores, NMSU Compliance, Liz Ellis, NMSU General Counsel (2 minutes)
3. **APPROVAL OF AGENDA**-Chair Debra Hicks (2 minutes)

4. **PUBLIC COMMENT**-Justin Bannister, News and Media Relations (10 minutes)

5. **APPROVAL OF THE MINUTES**-Chair Debra Hicks (6 minutes)
   
   Minutes of May 13, 2016
   Minutes of June 27, 2015
   Minutes of July 7, 2016
   Minutes of July 13, 2016

2:00 PM

6. **ADOPTION AND PRESENTATIONS OF RESOLUTIONS**- Chair Debra Hicks

   Resolution for the Outgoing Faculty Senate Chair, Stuart Munson-McGee, Ph.D. (5 minutes)

7. **REGENTS’ ABOVE AND BEYOND AWARD**-NMSU President Garrey Carruthers (5 minutes)

8. **RECURRING REPORTS** – Chair Debra Hicks (35 minutes)
   
   a. Audit Committee Update-Brad Beasley (5 minutes)
   b. ADI/Real Estate Report-Mr. Scott Eschenbrenner, President, Aggie Development Incorporated, Chair Hicks, Real Estate Committee (5 minutes)
   c. Budget Committee Update-Chairman Adolfo Telles (5 minutes)
   d. Student Success Committee, Co-Chairs Regent Kari Mitchell and Regent Jerean Hutchinson (5 minutes)
   e. Report from the Chair, Faculty Senate, Dr. Chris Brown (5 minutes)
   f. Report from the President, Associated Students of NMSU, Mr. Mathew Bose (5 minutes)
   g. Report from the Chair-Elect, NMSU Employee Council, Mr. Adam Cavotta (5 minutes)

2:45 PM

9. **CONSENT AGENDA (5 minutes)**
   
   a. policy
   
   b. Administrative-
      
      1. Approval of Disposition/Deletion of Property.
         University property being recommended for disposition/deletion.
Approval of the Minutes

Friday, December 9, 2016
NEW MEXICO STATE UNIVERSITY
BOARD OF REGENTS MEETING
Monday, June 27, 2016
Hadley Hall, Conference Room 130
NMSU Main Campus
Las Cruces, New Mexico
12:00 pm
MINUTES

Regents of New Mexico State University

Debra Hicks, Chair
Hobbs, New Mexico
Mike Cheney, Vice Chair
Las Cruces, New Mexico
Jerean Hutchinson, Sect., Treas.
Las Cruces, New Mexico
Amanda López Askin, Member
Las Cruces, New Mexico
Kari Mitchell, Member
Las Cruces, New Mexico

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Chris Brown, Ph. D., Chair, Faculty Senate
Las Cruces, New Mexico
Matt Bose, President ASNMSU
Las Cruces, New Mexico
Monica Dunivan, Chair, Employee Council
Las Cruces, New Mexico

Officers of the University:
Garrey Carruthers, Ph. D., Chancellor & President, NMSU
Las Cruces, New Mexico
Dan Howard, Ph. D, Executive Vice President & Provost, NMSU
Las Cruces, New Mexico

AGENDA
June 27th, 2016

12:00 noon

1. CALL TO ORDER, Chair Debra Hicks, NMSU Board of Regents
   Chair Debra Hicks called the meeting to order at 12:03 pm. All five members of the Board of Regents were present.
2. INTRODUCTIONS, (Telephonic participants will identify themselves and their location)

Introduction of Media Representatives, Associate Vice President Maureen Howard


2. APPROVAL OF THE AGENDA-Chair Debra Hicks
Regent Kari Mitchell requested that item 6.a.4 be moved from the Consent Agenda to the Action items. This item is regarding the NMSU transcript fee. Regent Amanda López Askin asked that item 6.a.2 be moved to the Action item agenda. Regent Jerean Hutchinson moved and Regent Amanda López Askin seconded the motion. Motion passed.

4. APPROVAL OF MINUTES-Chair Debra Hicks

- April 11th Special Meeting
- May 13th Regular meeting

Regent Debra Hicks asked that the Minutes from May 13th be tabled and she would like an additional comment added. The motion to approve the April 11th Special meeting minutes passed. Regent Mike Cheney made a motion to table the May 13th minutes which was seconded by Regent Jerean Hutchinson. Motion passed.

12:10 pm

3. PUBLIC COMMENT-Associate Vice President Maureen Howard
Justin Bannister announced that no persons signed in to make public comments.

12:20 pm

6. CONSENT AGENDA-Chancellor Garrey Carruthers

a. Policy-

1. Ratification of Memorandum of Understanding No. 3 Between New Mexico State University and AFSCME LOCAL 2393, signed by the Parties on May 25, 2016.

2. Approval of Reductions in Employee Benefits (moved to Action)

3. Approval of Amended Regents Policy 3.25, Equal Opportunity and Prohibition of Unlawful Discrimination

4. Ratification of Provisionally Revised Policy 6.86, Adjustment of Copy of Transcript Fee (moved to Action)

5. Approval of New Regents Policy 18.00, Advancement, repealing Policies 2.50-Naming, 2.75-University Advancement Gift Income, NMSU Endowments and NMSU Foundation; and 6.75 Honorary Degrees.

b. Administrative-
1. Approval of the Water Settlement Agreement Memorandum of Understanding (MOU)

2. Approval of First Amendment to the lease Agreement between Central New Mexico Community College (CNM) and NMSU

Regent Mike Cheney made a motion to approve the Consent Agenda which was seconded by Regent Jerean Hutchinson. Motion passed.

Chancellor Carruthers quipped that we should get all items on Consent.

12:30 pm

7. ACTION ITEMS-Chair Debra Hicks

   a. Approval of First-Year Residency Requirement Exemptions.

A list of exemptions are prepared to allow certain students to be allowed to not live on campus during their freshman year.

NMSU Associate Vice President for Administration and Finance D’Anne Stuart

Chair Hicks asked if any issues may not be included in the exemptions list. D’Anne Stuart replied that the exemptions are standard but we included a distance exemption.

Regent Kari Mitchell stated she was not ready to support the exemptions. She wants to know the percentage of Doan Ana County students affected. What is the cost of the program? Add the comparable of what a student who lives in an apartment pays. You did not included how the financial exemption would work.

Regent Mike Cheney stated that we need to do what is right for NMSU. We should not be worried about the local market. Regent Cheney asked that we get the requested details and move forward quickly. We need more data.

Regent Hutchinson thanked the presenters. She stated that she appreciated seeing the new freshman experience, FYRE.

Regent Cheney asked what the timeline for approval is.

Regent Kari Mitchell stated she would be in favor of the 50 mile exemption.

D’Anne Stuart explained that they want to help low income (poverty) students with housing scholarships.

Matt, the NMSU Housing Director explained the focus is on encouraging students to live on campus or with their parents (first-time freshmen).

Regent Kari Mitchell stated she does not have enough data or information. What are the criteria? Chair Hicks stated that “poverty level” may be one criteria. Regent Cheney asked us are hung up on costs. Is the Housing RFP out?

D’Anne Stuart stated that we are looking at this as a retention strategy.
Chair Hicks said that due to hearing many issues, we may need a special meeting.

Regent López Askin asked if we can find a safety net so we do not lose a single student.

Regent Mike Cheney made a motion to table the item. It was seconded by Regent Askin. The item will be tabled and we will get together before July 8th (printing deadline). Motion passed.

2. NMSU-Alamogordo: Student Union Building Kitchen Renovation.

Proposal is to renovate the existing kitchen and sale areas in Student Union Building (292J) to provide a more space efficient for food preparation and sale areas. The Student Union Building Kitchen Renovation was presented to the Board of Regents in March 2015 and Higher Education Department in April 2015. The project was canceled due to lack of complete funding.

NMSU Associate Vice President for Facilities and Services Glen Haubold

The budget of $100,000 was not suitable so they have supplemented the project with reserve funds. Regent Cheney moved for approval. It was seconded by Regent Hutchinson. Motion passed.

3. NMSU-Carlsbad: Environmental Monitoring and Research Center (CEMRC) – Labs 150 and 158 equipment replacement.

Proposal is to renovate Labs 150 & 158 (radiochemical laboratories) in the CEMRC facility in building number 548, Light Hall. The combination of age, heat, and acid use has degraded much of the laboratory ventilation components, fume hoods, and rooftop exhaust components.

NMSU Associate Vice President for Facilities and Services Glen Haubold

Glen Haubold stated this is Phase 1 and a future project will come in the future as Phase 2. Regent Cheney moved for approval. It was seconded by Regent Hutchinson. Motion passed.

4. Approval of a New Degree, M.S. in Psychopharmacology-College of Education

NMSU Executive Vice President and Provost Dan Howard

Provost Howard stated that we already do this. We are changing the title of the degree to align with accreditation. It has support from Senator Mary Kay Papen.

Regent Askin spoke favorably for supporting the program. Regent Mitchell stated that we need to be fiscally agile. Do we take programs off when we bring new ones on? Other questions from the Board included: Do you have a period of review for fledgling programs? Are we marketing it? What is your enrollment projection? Associate Dean Enedina Vazquez stated that NMSU is at the forefront of this program. Provost Howard spoke about the cost of doing program review. Regent Hutchinson stated it is a great opportunity to be marketing. Regent Askin added that our state is designated as a state in crisis/need. You are doing a great job. Iowa just passed this in their state.
Regent Askin made a motion for approval seconded by Regent Hutchinson. Motion passed.

5. Approval of lease between NMSU and Aggie Development, Inc. for Phase 1 of East Campus Development

President of Aggie Development, Inc. Scott Eschenbrenner

Scott Eschenbrenner read a statement about 36 acres, and an 18-hole championship golf course. Chair Hicks stated that this has a positive recommendation from the Regents’ Real Estate Committee. Regent Mitchell asked if this comes back to the Board. The answer is no, as it is handled by the ADI Board. Scott Eschenbrenner estimated that the parcels are worth about 36 million dollars and the market return could be 8-9%. Regent Hutchinson moved for approval. Regent Mitchell seconded the motion. Motion passed.

6. Approval of Reductions in Employee Benefits (moved from Consent)

Regent Askin said she has received numerous contacts about the reduction in employee benefits and that our employees are making sacrifices to “right size the ship”. Our employees are helping and the employee union has agreed.

Chancellor Carruthers gave credit to the employee union for their role in the negotiation. They did not want a reduction in annual leave. We just approved the union contract extension for 3 years.

Regent Mitchell thanked Monica Dunivan for her participation through the Employee Council.

Regent Askin moved, and Regent Hutchinson seconded the approval of the reduction in employee benefits. Motion passed.

7. Ratification of Provisionally Revised Policy 6.86, Adjustment of Copy of Transcript Fee (moved from Consent)

Regent Mitchell asked if it is correct that parents can see student records if they are being claimed as a dependent on a tax return. Liz Ellis stated that it would be difficult to establish that a tax return is probably not sufficient. Bernadette Montoya was asked to explain the proxy access that enables a student to give access to their parents.

Chancellor Carruthers shared a story about a girl who brought her parents here for commencement but had never been enrolled at NMSU.

Regent Mitchell moved to approve the transcript fee. The motion was seconded by Regent Hutchinson. Motion passed.
Updates from NMSU Chancellor Garrey Carruthers

The Chancellor addressed “right-sizing” the budget, reduction of 12.1 million dollars. He described the process of receiving 750 responses on where to make budget cuts from stakeholders through the NMSU system. The senior leadership team looked at the recommendations in a day at the President’s Residence. He said the Regents’ are having a public meeting to disclose the budget cuts to the campus.

On restructuring NMSU for the 21st Century, the teams will be reporting out. He said two plans had been approved, Facilities and Services and the Office of Advancement. Regent Mitchell said we need to give focus to enrollment, enrollment, retention, and getting students to market to create an economy. Chancellor Carruthers responded that the freshman numbers are up and we are getting ready to market to Mexican students, and would like to a Western Undergraduate exchange (WUE) type agreement with Texas in the future.

Regent Mitchell asked the Faculty Senate Chair to think about how to make NMSU sustainable for the future. Provost Howard responded that we do program review every 5 years. The reports that emanate will be sent to the Board of Regents. Faculty Senate Chair Brown stated that they have asked the Dean of Arts and Sciences to accelerate their program review.

Confirmation of Prior Executive Sessions-Chair Debra Hicks

No executive sessions have been held since the last meeting.

Regents’ Student Success Committee Retreat, July 17-19, Las Cruces main Campus (Invitation Only)

Upcoming Meetings-Next Regular Meeting of the NMSU Board of Regents, Wednesday, August 10, 2016, 1:00 pm to 3:30 pm, NMSU Main Campus, Regents Room in the Educational Services Building, Las Cruces, NM.

ADJOURNMENT-Chair Debra Hicks

The meeting was adjourned at approximately 1:50 pm.
NEW MEXICO STATE UNIVERSITY
BOARD OF REGENTS MEETING
Friday, May 13, 2016
Regents Room, Educational Services
NMSU Main Campus
Las Cruces, New Mexico
9:00 am
MINUTES

Regents of New Mexico State University

Debra Hicks, Chair
Mike Cheney, Vice Chair
Jerean Hutchinson, Secretary
Amanda López Askin, Member
Kari Mitchell, Member

Hobbs, New Mexico
Las Cruces, New Mexico
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Mr. Dustin Chavez, President ASNMSU
Ms. Monica Dunivan, Employee Council

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Garrey Carruthers, Ph. D., Chancellor & President, NMSU
Dan Howard, Ph. D, Executive Vice President & Provost, NMSU

*Verbatim video minutes are available at the Board of Regents website. Go to nmsu.edu/bor/ and select webcasts by date of the meeting.

AGENDA

9:00 AM

1. CALL TO ORDER- Chair Debra Hicks (2 minutes)
The meeting was called to order at 9:00 am. All Regents were present.

2. INTRODUCTIONS

a. Introduction of Press, Elected Officials, and Others by NMSU Associate VP Maureen Howard (2 minutes)
Introduction of ASNMSU President Elect Matt Bose and ASNMSU Vice President by Bernadette Montoya, Ph.D., Vice President for Student Affairs and Enrollment Management
Two media representatives were introduced, Jason Groves and Damien Willis of the Las Cruces Sun News. Dr. Chris Brown was introduced as the incoming chair of the NMSU Faculty Senate.

NMSU General Counsel Liz Ellis introduced a new member of her staff, Scott Field. Vice President for Enrollment Management and Student Success Bernadette Montoya introduced the new ASNMSU President Matt Bose. Mat hails from Las Cruces and is a Government major. The ASNMSU Vice President was introduced, Kevin Prieto.

3. **APPROVAL OF AGENDA**-Chair Debra Hicks (3 minutes)
   A motion was made by Regent Mike Cheney and seconded by Regent Jerean Hutchinson to amend the agenda by moving item 7 before item 6 to accommodate letting the students present to be acknowledged in resolutions get back to class. The agenda was also amended to move item 10.b.4 on Uncollectable Accounts and 10 b. 6 Capital outlay Update to the Action items section of the agenda. Motion passed.

4. **PUBLIC COMMENT**-NMSU Associate VP Maureen Howard (10 minutes)
   Michael Milam, an NMSU alumnus, spoke to the issue of a budget item that has impacted the Greek community. The decision to not fund the Greek Advisor from student fees indicates decreased support. He also noted the discussion about not having Greek housing.

   Rigo Castillo spoke on behalf of the Interfraternity Council. Lillian Diaz spoke on behalf of the Panhellenic Council. She wants to address the rumor that Greek is not boycotting Athletics. She wants to voice opposition to the budget decision to reduce support for Greek Affairs.

5. **APPROVAL OF THE MINUTES**-Chair Debra Hicks (3 minutes)
   Minutes of April 4, 2016
   Regent Jerean Hutchinson moved and Regent Kari Mitchell seconded approval of the minutes. Motion passed.

9:25 AM

6. **RECURRING REPORTS**-Chair Debra Hicks (presented after Resolutions)
   a. Audit Committee Update-Brad Beasley, Chair (5 minutes)

   Senior Vice President Angela Throneberry reported the Audit Committee received an update on the Annual Audit Report. The Committee was informed of the selection of KPMG for the FY 16 Audit.

   b. Budget Committee Update-Chairman Adolpho Telles (5 minutes)

   Regent Mitchell made a request to Chancellor Carruthers to reduce costs for facility demolition. Input was provided on the staff impact of the budget cuts. She stated that
the Regents’ Budget Committee Charter would be reframed to include faculty and student representation.

Chairman Telles was unable to attend but gave Board of Regents Chair Debra Hicks a letter to be read reflecting his input and that of committee member Bob Danley on the budget. Chair Hicks read excerpts of the letter to the BOR and audience members.

c. Student Success Committee Report-Regent Mitchell and Regent Hutchinson (5 minutes)

Regent Jerean Hutchinson and Regent Kari Mitchell updated the BOR on the progress of the Student Success Committee subcommittees, “Graduate on Time being led by Jed Fanning, “Get a Job” being led by Mike Rogers, and “Give back being led by Joe Lujan. The group will visit with Deans and Department heads and have a forthcoming report. Regent Mitchell indicated we will survey students who have left NMSU.

d. Report from the Chair, Faculty Senate, Dr. Stuart Munson-Mcgee (5 minutes)

The Faculty Senate Chair reported that Chris Brown was elected Chair and Rolf Sassenfeld, Vice Chair of the Faculty Senate. Dr. Stuart Munson-Mcgee, the outgoing Chair thanked the 66 people on the Faculty Senate and the Senate leadership Committee. He also thanked Chancellor Garrey Carruthers and Provost Dan Howard stating they were the most capable leaders in 25 years. He said they seek and then listen to advice. Regent Mitchell noted that NMSU was highly regarded at the Higher Education Department Meeting (HED). The Chancellor and Provost are leading and championing change.

Chair Debra Hicks thanked Dr. Munson-Mcgee for his service.

e. Report from the President, Associated Students of NMSU, Mr. Dustin Chavez (5 minutes)

Dustin Chavez is the out-going ASNMSU President. He spoke about his advocacy on student’s affordability and getting students ready to vote. He said the staff is the backbone and that Chancellor Carruthers and Provost Howard are highly capable. The Board of Regents has been responsive and the interface with students is not just lip service. He thanked his ASNMSU Chief of Staff stating that “little things matter.” He shared that Provost Howard had hired a professor “so passionate” that was one thing that kept him in school.

Regent Kari Mitchell commented that she appreciated Dustin’s humility and honesty as he represented the student body. Regent López Askin commented that he was “leaving his mark in a big way” in his advocacy for the lottery scholarship. She noted that his hard work would pay off in a great future. Regent Jerean Hutchinson said “Ditto” and that Dustin was a strong leader.
f. Report from the Chair, NMSU Employee Council, Ms. Monica Dunivan (5 minutes)

Employee Council Chair Monica Dunivan reported that the Council is getting the information out on the four Open Forums they have scheduled. They are on the Transforming NMSU into a 21st Century University, Health Insurance, NMSU Budget, and Survey Results. The fall Employee Appreciation Picnic will be on October 14th, 2016. She applauded the Chancellor for transparency and will continue to give input on university issues. Regent Mike Cheney commended the Chancellor and Provost for getting the word out to employees through the council forums.

g. Ad Hoc Athletic Conference Review Committee-Committee Chair Mickey Clute

Athletic Conference Review Committee Chair Mickey Clute and Committee member Kevin Melendrez presented the financial analysis of NMSU pursuing an FCS league as opposed to an FBS league in the future. The recommendation has been to pursue an FBS (bowl eligible) league once NMSU has left the Sun Belt Conference for football.

7. ADOPTION AND PRESENTATIONS OF RESOLUTIONS- Chair Debra Hicks (20 minutes)

a. ASNMSU President Dustin Chavez
b. NMSU WAC Men’s Tennis Champions
c. NMSU WAC Women’s Golf Team
d. NMSU WAC Women’s Tennis Champions
e. NMSU WAC Regular Season Softball Champions

The ASNMSU President was presented with his departing resolution which noted many accolades for accomplishments during his term. The Western Athletic Conference (WAC) Teams were presented with congratulatory resolutions for their regular season and conference victories. They had photos taken with the Board of Regents, Chancellor and Provost.

8. REGENTS’ ABOVE AND BEYOND AWARD- NMSU President Garrey Carruthers (5 minutes)

The Regents’ Above and Beyond Award was presented to Dr. Tim Ketelaar, Associate Dean of the Honors College. He also served as Faculty Senate Chair and is a member of the Chancellor’s Kitchen Cabinet.

9. CONFIRMATION OF PRIOR EXECUTIVE SESSIONS- Chair Debra Hicks (3 minutes)

Regents’ Chief of Staff Janet Green read the roll call vote for all Regents who attended the executive session. All Regents voted in the affirmative that only subjects permitted by the Open meeting Act were discussed in the Executive Session held on May 13, 2016.

10:00 AM

10. CONSENT CALENDAR- Chair Debra Hicks (20 minutes)
a. Policy-

b. Administrative-

1. Approval of Disposition/Deletion of Property.

University property being recommended for disposition/deletion. A list of missing items resulting from the annual inventory process will be included as informational only.


Report reflects weighted average yield of .83% for quarter ended 3/31/2016, compared to the average one-year Treasury Bill yield of .56%.

3. Approval of Budget Adjustment Requests (BAR) for Fiscal Year 2015-2016.

In order for the university to adhere to rules of the New Mexico Higher Education Department (HED) and meet State statutes, it is necessary for us to insure that our budgetary levels of expenditures equal or exceed the anticipated expenditures for the fiscal year. The attached BARs are for each NMSU campus unrestricted fund, and are for the purpose of adjusting the beginning fund balances which were estimated for the 2015-2016 Operating Budget submitted in May of last fiscal year, to equal the actual ending fund balances resulting from closing the books for FY2015 and to adjust revenue, expenditures and/or transfers, as applicable, for various programs for which information has changed or was unavailable at the time of the original budget preparation as detailed on the attached forms.

4. Approval to transfer current Uncollectible Accounts Receivable to Reserves for Inactive Accounts for fiscal year 2015-2016. (Moved to Action Items)

State law precludes the University from writing off uncollectible accounts. Accordingly, we request the accounts listed on the attached schedule be transferred to the Reserve for Inactive Accounts. The amount transferred is offset by recoveries from prior year transfers of $905,581. Resulting in a net impact of $2,481,128 to the reserve for inactive accounts. In addition, we assessed $543,175 in deferred payment charges. The total uncollectible accounts transferred represent approximately 2.49% of the related tuition, housing and other fee income.

5. NMSU-Las Cruces: Campus-Wide Tunnel System Repairs Phase II.
Tunnel system remediation to repair/replace sections of the tunnel system that are severely deteriorated and in danger of imminent failure per Structural Integrity Study performed by Bohannan Huston Engineering in October 2013.

6. Approval of NMSU Capital Outlay 5 Year Plan. (Moved to Action Items)

The Capital Outlay Plan is updated each year and submitted to the Higher Education Department (HED) prior to June 1st in order to be included in the request by the NMSU System and HED to the legislature in the subsequent session. It is first presented to the NMSU Board of Regents for their review and approval.

7. Confirm Approval of Candidates for Degrees:

A request that the Regents of New Mexico State University confer upon the named candidates the degrees listed in the Spring 2016 Commencement Program, the 124th Commencement for the institution. This conferral is contingent upon the students satisfactorily completing the courses in which they are enrolled and meeting the requirements of the appropriate catalog. It is further contingent upon the assumption that the content of the thesis submitted by each student required to do so is original unless otherwise represented in the document.

Chair Hicks moved approval of the Consent Agenda. Motion passed.

10:20 AM

11. ACTION ITEMS- Chair Debra Hicks (45 minutes)

1. Approval of Operating Budgets for Fiscal Year 2016-2017:
Approval of the expenditure levels for the proposed operating budgets for all campuses is required for submission to the New Mexico Higher Education Department (HED). Senior Vice President Angela Throneberry, Administration and Finance (25 minutes)

Senior Vice President Angela Throneberry thanked her team. She is presenting the “Budget Authority” for a 622 million dollar proposed budget which is down about 30 million dollars.

Regent Mitchell asked what actually was being approved today noting that she understands about the Greek issue, marketing investment, are we approving uses. SVP Throneberry responded that they are approving the “expenditure level”. We haven’t submitted the line items for approval. SVP Throneberry explained the way to change significant items is through a Budget Adjustment request (BAR). This is typically done in December each year (e.g. to adjust the beginning fund balance).

Regent Cheney stated that this is ongoing through the (Regents) committees.

Motion to approve this item was made by Regent Cheney and seconded by Regent Mitchell. Motion passed unanimously. Chair Hicks stated they are approving “blank check”.
Regent Cheney wants to recognize the team, there are a lot of intelligent people around the table. We have a lot of tension, but we want to move this great university. Chancellor Carruthers quipped that the dynamic tension may be akin to a “barroom brawl.” He shared a conversation he had recently with an NMSU faculty member who says, “We shall sail this ship together, through the stormy sea.”

2. Approval of Proposed Revision to Regents Policy 1.05.96 – Community College Faculty Council.
This proposed revision adjusts the composition of the membership of this advisory council to the Executive Vice President and Provost to more appropriately align with the number of Faculty Senators from the Community Colleges.
General Counsel Liz Ellis presented the policy revision. A motion to approve was made by Regent Cheney and seconded by Regent Jerean Hutchinson. Motion passed.

This proposed new Regents Policy authorizes administration to promulgate the rules and procedures to provide for the safety and security of the university community. The proposal will replace current policies 2.53 (Police) and 2.60 (Environmental Health and Safety), which remain in effect in the Administrative Rules and Procedures.
General Counsel Liz Ellis presented the new policy. Regent Mitchell asked if under the policy Risk management would be a broader scope. Counsel Ellis responded that we have had discussions about having more universal Risk Management and Compliance at NMSU.
A motion to approve was made by Regent Cheney and seconded by Regent Mitchell. Motion passed.

4. Approval of Proposed New Regents Policy 5.00 – Faculty and Academic Administration.
This proposed new Regents Policy authorizes administration to promulgate the rules and procedures relating to employment of faculty and academic administrators holding faculty rank.
This policy will replace the Human Resources type policies currently housed in Chapter 5 of the Regents Policy Manual, which remain in effect in the Administrative Rules and Procedures.
General Counsel Liz Ellis presented the new policy. Regent Mitchell asked about how a faculty member gets tenure. Counsel Ellis explained the general terms of the tenure process at NMSU.
A motion to approve was made by Regent Cheney and seconded by Regent Jerean Hutchinson. Motion passed.

5. Approval of Proposed Revised Regents Policy 2.90,20 – Student Educational Records – FERPA Compliance. This proposed revision removes the detailed procedural material, which remains in effect in the Administrative Rules and Procedures, leaving intact the Board’s directives relating to compliance with the federal Family and Educational Rights and Privacy Act of 1974.
General Counsel Liz Ellis presented the new policy. Chair Hicks asked if when we list the act, FERPA, if the name changes will the policy have to change. Counsel Ellis responded, yes. Regent Mitchell asked what can be done so that people, parents, can see student records. What happened to the “opt out”? Counsel Ellis responded that at NMSU it is now allowable to have proxy access. Regent Mitchell asked if we know how many students have granted proxy access. Provost Howard responded that the proxy access is highlighted during student orientation.
A motion to approve was made by Regent Cheney and seconded by Regent Mitchell. Motion
6. Approval of Proposed New Regents Policy 2.90 – Information Data and Security. This proposed new Regents Policy directs administration to establish rules, processes and safeguards to secure and protect confidential data; it will replace current policies 2.90.10 – Records Integrity and Retention and 2.90.30 – Protection of Non Public, Personal Information, which remain in effect in the Administrative Rules and Procedures.

General Counsel Liz Ellis presents the new policy. Regent López Askin moved and Regent Hutchinson seconded the motion to approve. Motion passed.

7. Approval of Proposed new Regents Policy 9.80 – Art, Archives and Other Collections. This proposed new Regents Policy authorizes administration to promulgate rules and procedures governing the acquisition, maintenance, inventory and disposition of the university’s fine art, other collections and archives. Adoption of this policy will replace current Policy 2.03 – Art Archives and Other Cultural Collections, which remains in effect in the Administrative Rules and Procedures. This policy reserves authority to the Board of Regents for the 1. Acquisition of collections or pieces in collections over and above the budgeted amount for purchase, restoration, preservation and display; 2. De-accession of items of significant value; and 3. Acquisition of items subject to restrictive conditions for display or limitations on deaccession beyond a period of five years. (Liz Ellis, NMSU General Counsel, 30 minutes)

General Counsel Liz Ellis presents the new policy. Regent Mitchell moved and Regent Hutchinson seconded the motion to approve. Motion passed.

8. Approval of an Addendum to a Ground Lease in order to grant to ADI, the right to act as the agent of NMSU in regards to the sale of the Property, regarding two (2) tracts of land ("Property") situated North of University Avenue on Wisconsin Avenue to the West of Triziv Drive, and which are more particularly described and shown within the Lease and on Exhibit "A" and further grants to ADI the right to advertise, publicize, or otherwise field purchase offers concerning the Property, in the form or fashion deemed appropriate by ADI. (Scott Eschenbrenner, President of Aggie Development, Inc.)

Aggie Development Inc., (ADI) President Scott Eschenbrenner presented. ADI will act as agent, do advertising and take offers to the Regents Real Estate Committee, then come before the Board of Regents. Regent Cheney added that we won’t sell land that impugns our mission. A motion to approve was made by Regent Cheney and seconded by Regent Jerean Hutchinson. Motion passed.

(Two items moved from the Consent Agenda).

9. Approval to transfer current Uncollectible Accounts Receivable to Reserves for Inactive Accounts for fiscal year 2015-2016. (Moved to from Consent)

State law precludes the University from writing off uncollectible accounts. Accordingly, we request the accounts listed on the attached schedule be transferred to the Reserve for Inactive Accounts. The amount
transferred is offset by recoveries from prior year transfers of $905,581. Resulting in a net impact of $2,481,128 to the reserve for inactive accounts. In addition, we assessed $543,175 in deferred payment charges. The total uncollectible accounts transferred represent approximately 2.49% of the related tuition, housing and other fee income.

Regent Mitchell stated that she doesn’t need a financial report. She is more interested in what we are doing about the issue. SVP Throneberry stated that we have a process that we go to address delinquent accounts. 2.49% off all charges covers all student accounts. We have seen a slight improvement from last year. The account is collected in house for approximately 6-8 months and then it moves to a collection agency. Recoveries have improved 5%. SVP Throneberry noted that a student’s diploma is withheld if they have an outstanding debt.

10. Approval of NMSU Capital Outlay 5 Year Plan. (Moved from Consent Agenda)

The Capital Outlay Plan is updated each year and submitted to the Higher Education Department (HED) prior to June 1st in order to be included in the request by the NMSU System and HED to the legislature in the subsequent session. It is first presented to the NMSU Board of Regents for their review and approval.

Associate Vice President for Facilities and Services Glen Haubold stated that Dan Williams Hall and Regents Row are slated for demolition in 2017. He discussed the need for a guidance principle for a 10 year plan space study. A motion for approval of the 5 year Capital Outlay Plan was made by Regent Cheney and seconded by Regent Mitchell. Motion passed.

11:15 AM

INFORMATIONAL PRESENTATIONS-


Revised Rule 4.30.30 (Process to Determine Ineligibility for Rehire Status)
Revised Rule 2.90.20 (Access to Student Educational Records-FERPA Compliance)
General Counsel Liz Ellis reviewed these rules and procedures. No action is necessary.

12. b. NEW MEXICO STATE UNIVERSITY CHANCELLOR & PRESIDENT’S REPORT, Chancellor Garrey Carruthers (15 minutes)

Chancellor Carruthers presented a slide show describing why NMSU is his “happy place”.

12. c. NEW MEXICO STATE UNIVERSITY EXECUTIVE VICE PRESIDENT &
PROVOST, Dan Howard, Ph.D. (15 minutes)

Provost Howard presented information on the eight Meta Majors established at NMSU and the status of the degree plans moving from 128 to 120 credit hours.

12. d. Discussion on 2016 Strategic Planning Retreat-Chair Deb Hicks

11:45 AM

Next Meeting is June 28th, Las Cruces TBD

13. ADJOURNMENT-Chair Debra Hicks

Chair Debra Hicks adjourned the meeting.
NEW MEXICO STATE UNIVERSITY  
BOARD OF REGENTS  
SPECIAL MEETING  
Wednesday, July 13, 2016  
Yates Auditorium  
Domenici Hall  
NMSU Main Campus  
Las Cruces, New Mexico  
2:30 pm  
MINUTES

Regents of New Mexico State University

Debra Hicks, Chair  
Mike Cheney, Vice Chair  
Jerean Hutchinson, Sect./Treas.  
Amanda López Askin, Member  
Kari Mitchell, Member  

Hobbs, New Mexico  
Las Cruces, New Mexico  
Las Cruces, New Mexico  
Las Cruces, New Mexico  
Las Cruces, New Mexico

Ex officio Members of the Board of Regents:  
The Honorable Susana Martinez, Governor  
Chris Brown, Ph. D., Faculty Senate  
Mathew Bose, President ASNMSU  
Monica Dunivan, Chair, NMSU Employee Council

Officers of the University:  
Garrey Carruthers, Ph. D., Chancellor & President, NMSU  
Dan Howard, Ph. D, Executive Vice President & Provost, NMSU

AGENDA

2:30 PM

1. **CALL TO ORDER**- Chair Debra Hicks  
Chair Hicks called the meeting to order at 2:31 pm. In addition to Chair Hicks, Regents present were Vice Chair Mike Cheney, Regent Jerean Hutchinson, and Regent Amanda López Askin. Regent Kari Mitchell was out-of-state and unable to attend.

2. **INTRODUCTIONS**

   a. Introduction of Media Representatives- Justin Bannister, University Communications  
   Justin Bannister introduced the media representatives present. The meeting was webcast from the Yates Theater in Domenici Hall.

3. **APPROVAL OF AGENDA**-Chair Debra Hicks
Regent López Askin moved and Regent Hutchinson seconded the approval of the agenda. Motion passed.

4. **PUBLIC COMMENT**- Justin Bannister, University Communications
NMSU Alumna and parent Sue Padilla spoke about learning at 12:30 pm on July 13th that the Equestrian Team was being cut immediately. She serves on the national Board and does not need to lose another team nationally. The students just learned one month before school that they have no team. Parents are calling asking what they can do. These students have been planning since they were in high school. This is incomprehensible.

Student Equestrian Team Member Hallie Padilla spoke stating that they are all heartbroken we cannot go to another school. They came to NMSU for this exact reason. Can we keep it at least another year? Two girls from Canada had offers from other schools...they love it here.

Student Equestrian Team member Kaitlin nelson spoke. She was dropped off at the airport and will be here until Thanksgiving. She has fallen in love with NMSU. We may be small but we are mighty. Please reconsider.

5. **BUDGET PRESENTATION**- Chancellor Garrey Carruthers
At 2:40 pm Chancellor Garrey Carruthers started a presentation on the NMSU Budget for FY 2017. It is a difficult situation for us, athletes and jobs. “We will sail the ship together through the stormy seas” stated Chancellor Carruthers. NMSU is 12.1 million dollars short for FY17. He described the teams working on transforming NMSU for the 21st Century. In the Deloitte Study, they noted that we touch paper too much. The teams are looking a solutions to that issue, e.g. travel.

The Chancellor stated that the Board of Regents asked him to be more entrepreneurial. We solicited ideas. The Chancellor covered the list on page 5 of the PowerPoint slide. He denoted the Instruction and General (I & G) transfers to units including New Mexico Department of Agriculture (NMDA) and the NMSU Cooperative Extension Service (CES). Across campus, units sent in 725 recommendations that were vetted for potential budget reductions. The final cuts were 5.4% or 5.5 million from the Academic side and 3.8 million from the Administrative side.

Chancellor Carruthers gave a summary of the programs affected:
- The Employee Health Center (EHS) will close August 1, 2016.
- All EHS employees will be able to work with a new provider.
- Chancellor Carruthers cited a previous situation when the NMSU Bookstore became a private provider.
- In the Equestrian Program, all scholarships will be honored. Students can transfer to another school.
- The Engineering Surveying Degree has 3 faculty and 17 students. We have to look at small programs.
- The Center for Latin and Border Studies will move from being a separate program.

The Chancellor mentioned the land development being led by Aggie Development, Inc. (ADI). The suggested name is “Aggie Uptown”. There will be a meeting for the public to review the plan on July 29th.
6. **PUBLIC COMMENT/QUESTIONS**  
NMSU Community and Others-Justin Bannister, University Communications  
A faculty member from the College of Business said that in base salary, in the last seven years the staff has received less than 1% in raises. The benefit reductions will impact attracting faculty and that affects students. (6 staff positions gone, staff have to do the work. Tuition increases may impact not having an additional pay cut.

Mr. Bob Cameron spoke. He told his son to take a class in Ag. He spoke about his granddaughter who is the NM Rodeo Queen. He sent a student here. She signed a loan agreement. He paid the amount she owed in order to look at her mid-term grades. He paid, but wants his money back for the government class where she had no grade posted. He wants tuition for one course where the professor did not do his job.

Kaitlin Nelson spoke regarding the Equestrian Program notice. Thirty days is not enough time to find another school. Recruiting is over. This is more than a scholarship, it is a dream.

7. **Comments from the ASNMSU President, Mathew Bose**  
No person spoke representing ASNMSU.

8. **Comments from the Faculty Senate Chair, Chris Brown, Ph.D.**  
Regarding faculty salaries, they appreciate the “Mercer” raises but enrollment is down in other universities. Advancing success means securing research dollars. The true key is the high quality faculty and staff bring research funds to NMSU. Dr. Brown distributed a chart depicting faculty and staff growth over time. He stated, “We don’t have too many faculty. We don’t have too many staff.” Selling cars is easy. Getting rid of tenure track lines is our seed corn. These affect people’s lives. Dr. Brown asked the Board of Regents to consider the modest tuition increase.

9. **Comments from the Employee Council Chair, Monica Dunivan**  
Ms. Dunivan thanked NMSU Leadership and said NMSU has been transparent. These are challenging times and we are looking for the best for our employees. We are a caring community of proud Aggies.

10. **Comments from the Regents**  
Regent Mike Cheney stated, “Let’s not turn on each other. I voted no two years in a row. I thought we weren’t in the game. I have seen a lot of data in the last week. We need to look at programs even if they are small. We are not clear on enrollment numbers. We need to look at what we can afford to do. A one percent increase in tuition is worth one million.

Regent Hutchinson stated that it is hard for “us” too. I think we look at revenue vs. expenses. I want to bring up that this did not happen overnight. Enrollment, retention. Placement, alumni giving, is down for 5 to 7 years. We are in a tough situation. We need to look at marketing, enrollment, retention. Let’s market this great university. We started a Student Success Committee. We have great opportunities in marketing. We are a great value university. I have a concern about the Equestrian Team not being given enough notice.

Regent Askin stated, “My comments won’t be data riven”. When I look at faculty and staff, my Mom lost her job. She lost it one year before she was eligible for retirement. She is a big Aggie, she wears her crimson. I cannot look at the student or I may cry. I have a concern about the closing of the Employee Health Center.
Chair Debra Hicks stated, "I am hit too with the cuts, the Engineering Surveying program. We need to look at programs that need to be reviewed. We need to look at Equestrian. As far as a 5% to 7% (salary) increase in the private sector, we did not give my own staff a raise like that. They got 2 percent."

Regent Cheney spoke to Faculty Senate Chair Brown asking that the Faculty Senate come up with some solutions. Faculty senate Chair Brown said he will be meeting with Regent Mitchell. Regent Cheney thanked the Chancellor and the Provost.

**ADJOURNMENT**-Chair Debra Hicks

Chair Hicks said thank you and entertained a motion for adjournment. The motion was made by Regent Cheney and seconded by Regent Hutchinson.
Meeting adjourned.

Call to Order the Aggie Development, Inc. (ADI) Annual Meeting Regent Debra Hicks,
Presiding Officer

**AGENDA**

1. Call to Order
2. Approval of the Agenda
3. Election of Board Members

The Board of Regents convened a "Board of the Members" meeting of the Aggie Development, Inc. for the purpose of electing a slate of board members whose terms had expired. Chancellor Garrey Carruthers, Regent Mike Cheney, and Chris Dulany were re-elected to seats on the Aggie Development Board of Directors.

4. Adjournment
Meeting adjourned.
Adoption and Presentations of Resolutions

Wednesday, August 10, 2016
New Mexico State University
Board of Regents
Resolution

WHEREAS, Stuart Munson-McGee concluded his third term as the Chair of the Faculty Senate in May of 2016; and

WHEREAS, guiding a body such as the Faculty Senate and carrying its message to the administration and the Regents are complicated and demanding tasks; and

WHEREAS, Stu never wavered in taking his responsibilities seriously and gently reminding others of the gravity of theirs; and

WHEREAS, Stu has been a wealth of information about the mechanisms of the university, a pillar of strength in guiding the Senate’s priorities, and an invaluable source of reassurance for new members of the Senate, as well as leading by example, and inspiring and reenergizing Senate veterans; and

WHEREAS, Stu created space for faculty to influence initiatives like the Aggie Pathway and General Education reform, and encouraged faculty senators who were passionate about those issues to become involved; and

WHEREAS, during a time of exceptional financial hardship, Stu exhibited a thought provoking approach, putting a positive face on what could have been a grim and unpleasant experience; and

WHEREAS, Stu recognized and championed the role of community colleges and their faculty through sponsoring legislation that increased the number of community college faculty senators, supporting reorganizations at two community colleges so that faculty would have substantial input in the process, and addressed faculty at the Community College Round Up; and

WHEREAS, one senator said Stu “believed the best about others and brought out the best in everyone, and described Stu as ‘always prepared for whatever we were doing’”; and

WHEREAS, Stu’s leadership allowed an advisory body such as the Faculty Senate to assume a renewed level of credibility with the university administration, whereby the serious work of the Senate took on a gravity and substance that prompted all the members to do their very best; and

WHEREAS, most of all, Stu’s leadership exhibited qualities of honesty and integrity that acknowledged, respected, and encouraged Faculty Senators beyond their previously perceived limits and set a high standard in faculty governance that NMU greatly needed and will be vital in the time to come.

NOW, THEREFORE, BE IT RESOLVED in the official session that the Board of Regents of New Mexico State University thanks and commends Stuart Munson-McGee for his dedicated service and invites him to take his most comfortable chair in the Chancellor’s Kitchen Cabinet.

RESOLVED this 10th day of August 2016 at Las Cruces, New Mexico.

Debra Hicks, Chair
Board of Regents

Mike Chesea, Vice Chair
Board of Regents

Jerene Hutchins, Secretary-Treasurer
Board of Regents

Kari Mitchell, Member
Board of Regents

Amanda Lopez Askin, Member
Board of Regents
Consent Agenda

Wednesday, August 10, 2016
New Mexico State University
Board of Regents Meeting
Meeting Date: August 10, 2016

☑ Action Item
☒ Consent Item
☐ Informational Item

Presented by Angela Throneberry

Requested Action of the Board of Regents:

Approval of Disposition/Deletion of Property.

Executive Summary:

The items included on the Property Disposition and Deletion Report represent tangible personal property on the university’s capital asset list identified for disposition and/or deletion from the university’s inventory. The university’s capitalization threshold for personal tangible property is $5,000 for items acquired after July 1, 2005 and $1,000 for items acquired prior to that date. The following schedule provides a summary of the detailed property report including total counts asset cost, accumulated depreciation, and net book value.

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<th>Accumulated Depreciation</th>
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Capital items may be disposed of and deleted from inventory after approval of the Board of Regents and appropriate notification to the Office of the State Auditor and Higher Education Department as required.

Agenda item approved by:

Norma Noel, Business Services Officer

Angela Throneberry, Senior Vice President for Administration and Finance
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<th>Barcode</th>
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**Sub-Total Surplus Vehicle**

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Sub-Total Surplus  
$1,164,376.49 $1,154,151.30 $10,225.19  

TOTAL  
$1,461,068.60 $1,357,440.72 $103,627.88
New Mexico State University
Board of Regents Meeting
Meeting Date: August 10, 2016

☐ Action Item
☒ Consent Item
☐ Informational Item

Presented by Angela Throneberry

Requested Action of the Board of Regents:

Approval of Temporary Investments Report for the Quarter ended 06/30/2016.

Executive Summary:

The report reflects a weighted average yield of .89% for the quarter ended 06/30/2016, compared to the average one-year Treasury Bill yield of .56%.

Agenda item approved by:

Anna R. Price, Associate Vice President for Budget and Finance/Controller

Angela Throneberry, Senior Vice President for Administration and Finance
NEW MEXICO STATE UNIVERSITY
Temporary Investments Report
Quarter Ended June 30, 2016

Temporary Investments consist of funds which make up NMSU’s working capital, and are used primarily to fund short-term operating liquidity needs; large cash uses in this category include the University’s semi-monthly payroll, draws on construction projects and major capital acquisitions. NMSU’s Office of the Senior Vice President for Administration and Finance continuously monitors sources and uses of operating capital to ensure that temporarily idle funds are optimally invested in accordance with the University’s Investment Policy. Our goal is to exceed the average one-year Treasury yield for the current quarter.

Total Temporary Investments (at 06/30/16) $113.07 million
Weighted average yield (Quarter Ended 06/30/16) .89%
Average 1-Year Treasury yield (Quarter Ended 06/30/16) .56%

Temporary Investments at 06/30/16 (cost):

Federal Agency Securities $ 67.80 million
Municipal Securities 0.25 million
Certificate of Deposit 6.75 million
Money Market Investments 38.24 million
Other Cash .02 million

Breakdown of Investment Instruments (par):

Federal Agency Securities by Maturity

Avg Yield 1.77%
Maturing within one year $ 0 million
Maturing one-two years 7.80 million
Maturing over two years 60.05 million

Municipal Securities by Maturity

Avg Yield 1.11%
Maturing within one year $ .25 million
Maturing one-two years 0 million
Maturing over two years 0 million

Certificate of Deposit by Maturity

Avg Yield 1.30%
Maturing within one year $ 2.50 million
Maturing one-two years 2.25 million
Maturing over two years 2.00 million

Money Market Investments

Avg Yield 0.17%
Wells Fargo Bank $ 38.24 million
New Mexico State University  
Board of Regents Meeting  
Meeting Date: Wednesday, August 10, 2016

______ Action Item  
✓ Consent Item  
______ Informational Item

Requested Action of the Board of Regents:

Approval of:  
1. Williams Hall naming opportunities

Summary:
Memo

Date: July 20, 2016

To: NMSU Board of Regents

Through: Garrey Carruthers, Chancellor

From: Andrea S. Tawney, VP University Advancement

Subject: Approval of a Naming Requests

On July 12, 2016 the Naming Committee and University Administrative Council approved the following naming:

1. Williams Hall naming opportunities
2. Naming request for the NMSU gas regulator station in honor of Ralph S. Lucero

We seek your final approval of the recommended action of the naming as shown above upon the spaces so designated.

Cc: Daniel Howard
MEMORANDUM

Date: July 26, 2016

To: Andrea S. Tawney, Vice President for University Advancement

From: Enrico Pontelli, Interim Dean, NMSU College of Arts & Sciences

Subject: Request for Review of Naming Opportunity for the Upcoming Williams Hall Renovation Project

The College of Arts & Sciences would like to request consideration for the following proposed naming opportunities. These naming opportunities are associated with the renovation of Williams Hall, and will provide opportunities to raise funds that will contribute to the completion of the renovation. The Williams Hall renovation is an exciting project that will bring the Department of Art and the Art Gallery to the forefront of creativity and interaction with the local, regional and national art scene.

The following table describes the proposed thresholds for naming opportunities within Williams Hall:

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<th>Area</th>
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<th>Minimum Threshold for Naming</th>
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<td>Metals/Jewelry</td>
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<tr>
<td>VA/Adjunct</td>
<td>301</td>
<td>$5,000</td>
</tr>
<tr>
<td>Drawing/Painting</td>
<td>303</td>
<td>$5,000</td>
</tr>
<tr>
<td>Flex Studio</td>
<td>301</td>
<td>$5,000</td>
</tr>
<tr>
<td>Sculpture Faculty Office/Studio</td>
<td>301</td>
<td>$5,000</td>
</tr>
<tr>
<td>Gallery</td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Art Gallery</td>
<td>3003</td>
<td>$500,000</td>
</tr>
<tr>
<td>Retablo Gallery</td>
<td>401</td>
<td>$25,000</td>
</tr>
</tbody>
</table>

*Williams Hall Naming*
<table>
<thead>
<tr>
<th>Area</th>
<th>Square Footage</th>
<th>Minimum Naming</th>
<th>Threshold for</th>
</tr>
</thead>
<tbody>
<tr>
<td>Permanent Collection Gallery</td>
<td>401</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Gallery Prep</td>
<td>500</td>
<td></td>
<td>$10,000</td>
</tr>
<tr>
<td>Prep/Framing &amp; Tool Room</td>
<td>500</td>
<td></td>
<td>$10,000</td>
</tr>
<tr>
<td>Director’s Office</td>
<td>140</td>
<td></td>
<td>$5,000</td>
</tr>
<tr>
<td>Gallery Office</td>
<td>100</td>
<td></td>
<td>$5,000</td>
</tr>
<tr>
<td>Gallery Storage and Vault</td>
<td>1309</td>
<td></td>
<td>$50,000</td>
</tr>
<tr>
<td>UAG Collection Study Room</td>
<td>845</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>Main Lobby</td>
<td>1430</td>
<td></td>
<td>$500,000</td>
</tr>
<tr>
<td><strong>Student Spaces</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduate Studios for 5 students (4)</td>
<td>970</td>
<td></td>
<td>$12,500 (each)</td>
</tr>
<tr>
<td><strong>Other Offices</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Department Head Office</td>
<td>141</td>
<td></td>
<td>$5,000</td>
</tr>
<tr>
<td>Art History Offices (4)</td>
<td>122</td>
<td></td>
<td>$5,000 (each)</td>
</tr>
<tr>
<td>Safety Office/Workshop</td>
<td>270</td>
<td></td>
<td>$5,000</td>
</tr>
<tr>
<td>Dept Admin Office</td>
<td>182</td>
<td></td>
<td>$5,000</td>
</tr>
<tr>
<td>Dept Lounge/Mail Room</td>
<td>348</td>
<td></td>
<td>$5,000</td>
</tr>
<tr>
<td><strong>Studio/Labs</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ceramics Studio</td>
<td>3,101</td>
<td></td>
<td>$50,000</td>
</tr>
<tr>
<td>Metals/Jewelry Studio</td>
<td>2,405</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Sculpture Studio</td>
<td>2,012</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Wood Shop</td>
<td>1,248</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Mold Making Lab</td>
<td>2,012</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Conservation Lab and Director Office</td>
<td>1,048</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>3D Fabrication</td>
<td>637</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>Dirty 3D Fab</td>
<td>800</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>Ventilated 3D Lab</td>
<td>500</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>Drawing</td>
<td>1,049</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Painting</td>
<td>1,101</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Draw/Paint Flex Class</td>
<td>1,003</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Photography Lab</td>
<td>2,003</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Screen print/Letterpress/GD</td>
<td>1,050</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td>Mac Lab (shared)</td>
<td>735</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>Digital Output (shared)</td>
<td>845</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>2D Classroom (shared)</td>
<td>590</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td><strong>Additional Opportunities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Tiles on Donor Wall</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individual Tile</td>
<td></td>
<td></td>
<td>$1,000</td>
</tr>
</tbody>
</table>

The following guidelines have been used to determine the thresholds proposed:
- Offices up to 300 sq.ft: $5,000
- Labs and Classrooms below 1,000 sq.ft: $12,500
- Labs and Classrooms above 1,000 and up to 3,000 sq.ft: $25,000
- Labs and Classrooms above 3,000 sq.ft: $50,000
- Lobby and Art Gallery: $500,000 (being highly visible areas)

These guidelines follow the naming regulation criteria as noted in the section F.3 of the Administrative Rules and Procedures of NMSU.

*Williams Hall Naming*
New Mexico State University  
Board of Regents Meeting  
Meeting Date: Wednesday, August 10, 2016

_____ Action Item  
✓ Consent Item  
_____ Informational Item

Presented by: Andrea S. Tawney

Requested Action of the Board of Regents:

Approval of:
  1. Naming request for the NMSU gas regulator station in honor of Ralph S. Lucero

Summary:
Memo

Date: July 20, 2016

To: NMSU Board of Regents

Through: Garrey Carruthers, Chancellor

From: Andrea S. Tawney, VP University Advancement

Subject: Approval of a Naming Requests

On July 12, 2016 the Naming Committee and University Administrative Council approved the following naming:

1. Williams Hall naming opportunities
2. Naming request for the NMSU gas regulator station in honor of Ralph S. Lucero

We seek your final approval of the recommended action of the naming as shown above upon the spaces so designated.

Cc: Daniel Howard
Facilities and Services
MSC 3545
New Mexico State University
Box 30001
Las Cruces, NM 88003-8001
Phone: (575) 646-2101 Fax: (575) 646-1460

JUNE 16, 2016

TO: Andrea S. Tawney, Ph.D.
   Vice President, University Advancement

FROM: Glen Haubold
   Associate Vice President of Facilities and Services

SUBJECT: Review of Name Opportunity in honor of Ralph S. Lucero.

I am proposing naming the NMSU gas regulator station by Jett Hall for Ralph S. Lucero. This article in the Las Cruces Sun News explains:

Regulator stations named for retired employees
Sun-News report
Posted: 06/19/2010 12:13:42 AM MDT

George Huff.

Were they wealthy donors to New Mexico State University? Did they meet untimely ends behind the shaded fences that dot the campus?

The truth about the naming of the regulator stations - which reduce natural gas pressure from 45 psi to 18 as it comes into campus - is a little less glamorous.

"They used to be either supervisors or assistant supervisors and they put in their 25 years and they just named them on the regulator station to identify them," explained NMSU's current plumbing supervisor, Ralph Lucero. "Instead of giving it a number, they gave it a name and people can find it easier, going to Clifford Yaryan or Bennie Chavez."

Garcia and Lopez, former colleagues of Lucero's, appreciated the modest plaques.

"They felt very honored having their names put up there," said Lucero.
Recognizing employees with years of exceptional service in this simple manner goes a long way towards creating a work climate with positive morale.

I have heard the current Chancellor express the thought that he might like a regulator station in his name; the central regulator station remains unnamed and would still be available at such time as the accomplishments warrant the high honor of a regulator station.

These are the stations on campus.

Jett Regulator Station Location: Espina St. at the SW corner of Jett Hall
George Huff Location: North of Espina St.
Richard Lopez Location: Intersection of Wells St. and Espina St.
Benny Chavez Location: Intersection of Stewart St. and Sweet St.
Clifford Yaryan Location: Intersection of Espina St. and Greg St.

This would be an honorific naming.

ec: Ralph Lucero
New Mexico State University  
Board of Regents Meeting  
Meeting Date: August 10, 2016

Action Item
X Consent Item
Infoartional Item

Presented by Ricardo Rel  
Assistant Vice President

Requested Action of the Board of Regents

Approval of NMSU’s FY18 Non I&G legislative funding priorities.

BACKGROUND

The Office of Government Relations (OGR) is requesting your approval of NMSU’s FY18 Non-I&G legislative priorities. The request was presented the Regents’ Budget Subcommittee on June 22, 2016.

The FY18 Non-I&G legislative requests consist of funding 4 new Research and Public Service Projects (RPSPs) totaling $1.291 million, 11 flat funding requests for existing RPSP’s on the NMSU Las Cruces campus totaling $4.022 million, 3 flat funding request for NMSU’s agricultural entities totaling $39.3 million, an Athletics flat funding request totaling $3.3 million, a flat funding request for Public Television (KRWG) totaling $1 million, and flat funding requests from 4 NMSU Community College RPSP’s totaling $770,800. The above funding requests are a product of an extensive internal evaluation of the 11 flat funding requests and 4 new RPSP requests, and a review of the other 9 Non-I&G programs

The FY18 internal review process was initiated in the fall of 2015 to satisfy a request from the NMSU Board of Regents and state policy makers for a thorough internal evaluation of existing RPSP’s to determine whether they were positively impacting the need or problem they were created to address, and if their effectiveness was appropriately being measured. As a result, the 11 existing RPSP’s at NMSU-Las Cruces and the 4 new RPSP funding requests were the first programs to be evaluated. Internal review of the remaining existing Non I&G programs, 5 Non-RPSP’s (NMDA, Public Television, Athletics, etc.) and 4 community college RPSP’s (2 each at NMSU-C and NMSU-DACC), will be conducted during the FY19 Non I&G funding request process.

The attached documents were utilized to measure the purpose and effectiveness of the 11 existing RPSP’s and 4 proposed RPSP’s against NMSU’s institutional mission and Vision 2020.

A unique aspect of the FY18 internal review process was the focus on the alignment between the 11 existing RPSP’s and 4 new proposed RPSP’s to both Vision 2020 and NMSU’s institutional mission; such focus was significant in measuring the necessity and effectiveness of these 11 programs or 4 proposed programs. Tabs 1-15 are individually comprised of documents that assisted the comprehensive internal RPSP review, including enhanced Performance Measure documents that allow for an effective appraisal of the alignment of said programs with Vision 2020 and NMSU’s institutional mission. Additionally, the Appendix contains the scoring sheet utilized by UBC members to score the value and effectiveness of existing and proposed RPSP’s.
Four of the eleven existing Research and Public Service Projects were identified as needing improvement and will be re-evaluated again next year while the other projects will be put on a 3-year extensive review cycle. The four projects that will be under review again include:

Clean Drinking Water Technology – The University Budget Committee (UBC) indicated that the science behind the project was really good but the project needs an improved project management plan that incorporates an Environmental Protection Agency approval process for use of the technology in a safe drinking water environment.

Economic Development Doctorate – The UBC recommended the need for more information and a better understanding of the statewide economic development impacts of the program.

Indian Resources Development – The UBC recommended more accountability for the grants that are provided to other groups through the program and enhanced performance measures that better measure what is required in the state statute.

STEM Alliance for Minority Participation – The UBC recommends the use of data that is more directly related to the program.
<table>
<thead>
<tr>
<th>TAB</th>
<th>Title</th>
<th>FY18 Request</th>
<th>NMSU Unit</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>STEM-E</td>
<td>$408,650</td>
<td>Provost Univ. Wide</td>
<td>Develop a future state workforce that is diverse in gender and ethnicity, skilled in the STEM fields with particular emphasis on the more technical and competitive aspects, and oriented in business and entrepreneurial skills.</td>
</tr>
<tr>
<td>2</td>
<td>Sunspot Solar Observatory Consortium</td>
<td>$273,400</td>
<td>A&amp;S</td>
<td>To form and lead a consortium for the continued operation of solar research facilities at Sunspot in Otero County. If such a consortium is not formed, the facility, which has previously operated with federal funding, will close in 2017.</td>
</tr>
<tr>
<td>3</td>
<td>Center of Autism Research</td>
<td>$359,008</td>
<td>Educ.</td>
<td>Establish a Center for Autism Research, to address significant needs related to autism for Southern NM including 1) timely and appropriate assessment and treatment, 2) trained professionals, and 3) research excellence.</td>
</tr>
<tr>
<td>4</td>
<td>SW Technology Development Institute (SWTDI)</td>
<td>$359,008</td>
<td>Eng.</td>
<td>Leverage SWTDI's solar energy facility and international reputation to: align and leverage synergies across NMSU and other institutions in a collaborative strategic plan to implement test-beds for testing and demonstration, and to deliver grid integration technology and paradigms to industry; improve electric supply cost and reliability while integrating renewable energy; support experiments and technology demonstrations for commercialization and economic development; and educate and train a future workforce.</td>
</tr>
</tbody>
</table>

Note: These are the same projects that were requested and approved by the Board in 2015 for the 2016 legislative session.
<table>
<thead>
<tr>
<th>TAB</th>
<th>Title</th>
<th>FY18 Request</th>
<th>NMSU Unit</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Water Resources Research Institute (WRRI)</td>
<td>$604,200</td>
<td>VPR</td>
<td>WRRI coordinates water resources research among university faculty statewide in order to support research and training related to water scarcity and other critical water issues in New Mexico. Non-recurring funding from FY15, FY16, FY17 has allowed the development of a Statewide Water Assessment, a new tool to account for existing water in New Mexico, which complements the state's every five tabulations of water use attached to water rights. State funding also funds faculty and student water research grants statewide.</td>
</tr>
<tr>
<td>6</td>
<td>College Assistance Migrant Program (CAMP)</td>
<td>$212,500</td>
<td>A&amp;S</td>
<td>CAMP serves the educational needs of eligible U.S. citizen and permanent resident farming, dairy and ranch workers from across New Mexico; by recruiting and retaining economically disadvantaged students until their graduation. CAMP students are underrepresented, first generation college students, mainly Hispanic and Pell Grant recipients. State funding provides students hands-on STEM experiences, research-related activities, and professional and leadership training for overall retention.</td>
</tr>
<tr>
<td>7</td>
<td>Alliance for the Advancement of Teaching and Learning</td>
<td>$147,499</td>
<td>Edu.</td>
<td>Alliance staff coordinates outreach and extension efforts for the NMSU College of Education while providing a means through which university programs can collaborate with superintendents, district personnel, community organizations, parents, students, state agencies and Regional Educational Cooperatives. During FY15 and FY16, the focus of The Alliance shifted from an organization that served a limited number of member districts to an organization that serves all New Mexico school districts, students, and teachers interested in creating a Teacher Pipeline with Educators Rising NM.</td>
</tr>
<tr>
<td>8</td>
<td>Arrowhead Center for Business Development</td>
<td>$329,900</td>
<td>VPED</td>
<td>Arrowhead enhances statewide economic development through promotion of innovation and entrepreneurship by providing services that directly benefit NMSU students, faculty and staff; aspiring entrepreneurs and existing small businesses statewide; policy makers and government organizations. Arrowhead works with faculty, staff, students, and recent graduates to ensure their discoveries, innovations, and business ventures have the best possible success and impact. Statewide, Arrowhead works with entrepreneurs and businesses to foster public-private partnerships.</td>
</tr>
<tr>
<td>TAB</td>
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<tr>
<td>9</td>
<td>Nurse Expansion</td>
<td>$744,500</td>
<td>HSS</td>
<td>RPSP funding supports initiatives to meet a statewide demand for Bachelor’s-prepared nursing graduates, especially in rural areas, as they bring leadership, community health preparation and high levels of knowledge to hospitals and clinical agencies. In collaboration with higher education partners across the state, NMSU nursing continues to prepare nurses for entry and educational advancement through development of a common curriculum that allows students to easily move from community college to university level courses.</td>
</tr>
<tr>
<td>10</td>
<td>Manufacturing Sector Development Prog. (MSDP)</td>
<td>$537,900</td>
<td>Engr.</td>
<td>MSDP’s formalized extension outreach and public service programming is focused on leveraging a network of industry, community, and academic partners to solve problems that improve the quality of life, promote economic development, and enhance educational systems across the state. MSDP supports three key outreach programs that are recognized leaders in applied research, and product design/development with a strong transition to commercialization. Partners are empowered to become leaders in engineering innovation by assisting them to respond to changes in a dynamic world through direct assistance, and professional and continuing education.</td>
</tr>
<tr>
<td>11</td>
<td>Mental Health Nurse Practitioner</td>
<td>$684,700</td>
<td>HSS</td>
<td>Funding allows NMSU to recruit, retain, and graduate advance practice trained nurses for the advanced practice role in which they will be able to provide statewide mental health services; specifically in rural areas. An advanced practice nursing degree prepares graduates to provide innovative primary care services in mental health. Funding is crucial for educating students from rural and medically underserved areas in the state and providing them the opportunity to obtain an advanced nursing degree.</td>
</tr>
<tr>
<td>12</td>
<td>STEM Alliance for Minority Participation</td>
<td>$321,500</td>
<td>Engr.</td>
<td>Serves underrepresented minority students in STEM degree programs at NMSU and partner campuses. Collaboration exists with New Mexico’s colleges and universities; other STEM programs in the state (New Mexico EPSCoR, NMSU CAMP, etc.) and the K-12 focused New Mexico MESA to efficiently maximize the impact of collective resources. RPSP funding provides research opportunities to community college students and supports mentoring and academic interventions of the NMSU engineering freshman retention program.</td>
</tr>
<tr>
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<tr>
<td>13</td>
<td>Indian Resource Development Program (IRD)</td>
<td>$291,800</td>
<td>Engr.</td>
<td>IRD reaches out to Tribal people and Tribal-serving entities to support agricultural and engineering education, and work experience opportunities for American Indian students in high school and college in order to prepare them for agricultural sciences, engineering sciences, and management positions in irrigation projects and energy resources development. IRD offers scholarships, assistantships, emergency funds, and professional development opportunities to college students statewide and familiarizes middle school and high school students with the advantages of pursuing a college education.</td>
</tr>
<tr>
<td>14</td>
<td>Doctor of Economic Development (DED)</td>
<td>$97,300</td>
<td>Bus.</td>
<td>DED augments the supply of well-trained economic development professionals in the state of New Mexico. Continued funding will help to accomplish three goals: 1) attract and retain the best available students to the program in order to make the best possible graduates available to serve the state’s economic development needs; 2) fund summer seminars where students learn from and interact with economic development professionals beyond normal faculty; 3) support recruitment of New Mexican’s to participate in the DED program.</td>
</tr>
<tr>
<td>15</td>
<td>Clean Drinking Water Technology</td>
<td>$50,300</td>
<td>A&amp;S</td>
<td>This RPSP is developing a technology to purify contaminated water to potable water with appropriate means for isolated and remote homes whose residents are typically disadvantaged and do not have ready access to regulated water. Immediate efforts are to provide a means for residents of the Navajo Nation, whose only water source is contaminated with uranium and heavy metals. Once fully established this technology will help all New Mexicans produce potable water regardless of the contaminant.</td>
</tr>
<tr>
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<tr>
<td>21</td>
<td>Carlsbad Nurse Expansion</td>
<td>$230,300</td>
<td>NMSU-C</td>
<td>Nursing expansion funds allow NMSU Carlsbad to continue offering its student nurses the best possible educational experience. New Mexico is experiencing a severe shortage of nurses and it is imperative that the colleges and universities provide a well prepared and competent cadre of nurses each year that are ready to move into the workforce and fulfill health care needs. The salaries earned by these nurses with other states and the nursing personnel make a significant contribution to the city of Carlsbad, Eddy County, and state economy.</td>
</tr>
<tr>
<td>22</td>
<td>Carlsbad Manufacturing Sector Development Program</td>
<td>$684,700</td>
<td>NMSU-C</td>
<td>Manufacturing Sector Development Program (MSDP) provides workforce training opportunities. Carlsbad and Eddy County are realizing a dire shortage of trained personnel that can move into career and technical education fields and serve our population. To assist in meeting this need, NMSU-C has used allotted funds to enhance its program of offerings to both high school and regular college students in the areas of automotive trades, drafting and graphics, electronics, facilities maintenance, manufacturing, industrial maintenance mechanics, welding, and building trades. The students are required to complete Work Keys, an instrument that provides an analysis of the students’ aptitude and suitability for various careers. An example of the success of these programs is the building projects accomplished by the Construction Trades Vocational Program which partners with the Carlsbad Development Corporation (a local non-profit) to provide affordable housing for low to moderate income residents and thus improve the community’s quality of life. The industrial maintenance program recently attained state apprenticeship approval.</td>
</tr>
<tr>
<td>23</td>
<td>DACC Nurse Expansion</td>
<td>$205,700</td>
<td>DACC</td>
<td>The program presently employs eight full-time faculty, three temporary part-time nursing faculty and a full-time Program Director. These employees are necessary to ensure that the program meets the national accreditation standards for faculty. RPSP funding has been a vital component in ensuring that appropriately qualified faculty is retained. The extension of the RPSP funds will ensure the program remains in compliance with the national accreditation standard for Faculty. This is necessary to ensure that currently enrolled students are appropriately served and there is room for program growth.</td>
</tr>
<tr>
<td>TAB</td>
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<td>NMSU Unit</td>
<td>Description</td>
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<tr>
<td>24</td>
<td>DACC Dental Hygiene Program</td>
<td>$219,000</td>
<td>DACC</td>
<td>State funding is directed at operating the Dental Clinic, which helps support the DACC Dental Hygiene Associate degree program. The clinic, operating since 2008, ensures that entry-level dental hygiene students gain practical experience in a controlled, clinical setting. The program accepts 12 students annually and the Dental Clinic is a required portion of the students’ training in both the first year and second year of the program. The clinic also provides services to the community by seeing walk-in and regular patients. The clinic provides low cost dental care for citizens who do not have access to dental care or who do not have insurance to access dental care. As part of their academic and clinical education, dental hygiene students learn patient care techniques and develop clinical skills, charting skills, and management skills that align with real-world practice.</td>
</tr>
<tr>
<td>TAB</td>
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<td>NMSU Unit</td>
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<tr>
<td>16</td>
<td>Agricultural Experiment Station</td>
<td>$14,366,800</td>
<td>CACES</td>
<td>State funding is used to research topics requested by and directly benefiting New Mexico citizens. Over 130 active projects are carried out statewide. State appropriations allow AES to meet needs of the state (such as locally important issues and minor crops) that don’t attract outside funds, allow response to emergency situations such as pest outbreaks and drought, and allow leveraging of base funding to increase competitiveness for grants and contracts. AES scientists have been very effective at leveraging state appropriations. For every dollar invested over the past 10 years AES scientists averaged over $1 in grant funding. In FY16 CACES submitted over $70 million in grant proposals and had research expenditures totaling almost $17 million.</td>
</tr>
<tr>
<td>17</td>
<td>Cooperative Extension Service</td>
<td>$13,281,700</td>
<td>CACES</td>
<td>CES is the non-formal, educational component of NMSU. The mission is to provide New Mexicans with practical, research-based knowledge and programs that improve their quality of life. The CES represents a unique federal, state and county partnership enabled by the Smith-Lever Act of 1914 and constitutionally mandated in New Mexico in 1915. With offices in every county and many tribal areas, CES faculty work to address issues important to each community. More than one-third of residents benefit annually from educational programs. CES programs are often the only exposure New Mexicans have to NMSU.</td>
</tr>
<tr>
<td>18</td>
<td>New Mexico Department of Ag.</td>
<td>$11,649,600</td>
<td>NMEDA</td>
<td>NMDA is established by the New Mexico Constitution under the control of the NMSU Board of Regents. NMDA administers and enforces all laws under its jurisdiction to ensure a fair market place, expand markets, maintain a safe and secure food supply and work with its constituents to maintain and improve our natural resources. This is accomplished using dedicated fee-based funds, general funds, grants, and contracts in order to hire staff and provide operations statewide.</td>
</tr>
<tr>
<td>19</td>
<td>Athletics</td>
<td>$3,314,800</td>
<td>Athletics</td>
<td>Athletics sponsors 17 sports 6 men’s and 11 women’s, and is 1 of 128 Division I FBS athletic programs in the country. NMSU athletics inspires student-athletes to build strong communities and strives to be known for its integrity and commitment to its student’s academic and athletic success. The 425 student athletes contribute to the economy at a personal level by fulfilling their financial obligation as students and community members. Positive economic impact is also recognized at the state level through various team and individual activities.</td>
</tr>
</tbody>
</table>
New Mexico State University
Board of Regents Meeting
Meeting Date: August 10, 2016

☐ Action Item
☒ Consent Item
☐ Informational Item

Presented by Kevin B. Boberg, Ph.D.

Requested Action of the Board of Regents:

Approval of the re-appointment of Davin Lopez, James Manatt, and Jackie Kerby Moore to serve a 2-year term as a non-position Director of the Arrowhead Center, Inc. Board beginning on July 1, 2016. All three were approved unanimously by the Arrowhead Center, Inc. Board of Directors on June 23, 2016.

Executive Summary:

**Davin Lopez** serves as President and CEO, of the Mesilla Valley Economic Development Alliance (MVEDA). Prior to coming to MVEDA in February, 2009, Mr. Lopez served as Vice President of the New Mexico Partnership, joining the Partnership at its inception in 2003. Mr. Lopez spent five years in corporate real estate with General Growth Properties and the Macerich Company, where he held roles as Director of New Business Development and Strategic Planning. He also spent two years in private business, consulting and advising smaller, high-growth companies. Lopez holds a master’s degree from Yale University and a bachelor’s degree in economics from the University of California, San Diego, and is also a licensed real estate Broker in New Mexico.

**James C. Manatt, Jr.** is a former Regent of NMSU, is the President/CEO and founder of Providence Technologies Inc., a consulting firm in energy development projects. He obtained a bachelor’s degree in journalism and mass communications from NMSU. He has held many positions ranging from founding director of the Mesilla Valley Bank to President of Sierra Oil & Gas Inc.

Agenda item approved by:

[Signature]

Insert Name, Title
Jackie Kerby Moore has been the Executive Director of the Sandia Science & Technology Park since its inception in 1998. This 250-acre technology community is affiliated with Sandia National Laboratories. The Park serves as home for more than 30 organizations employing over 2000 people, and total investment in the Park exceeds $336 million. The Park received the Outstanding Research Park of the Year Award from the Association of University Research Parks in 2008. Jackie has a bachelor’s degree in business administration from NMSU and a master’s degree from New Mexico Highlands University.

Agenda item approved by:

Insert Name, Title
New Mexico State University  
Board of Regents Meeting  
Meeting Date: August 10, 2016  

☐ Action Item  
☒ Consent Item  
☐ Informational Item  

Presented by: Glen Haubold

Requested Action of the Board of Regents:

NMSU-Las Cruces: Alumni and Visitor Center Addition.

Executive Summary:

This project will provide a feasibility study and design for an approximately 3,000 to 3,800 square foot addition to the Alumni and Visitor Center Building. The new space will include gallery display space, office and storage space, and may include a classroom, if funding allows.

<table>
<thead>
<tr>
<th>Project Cost</th>
<th>Source of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>$600,000</td>
<td>Donor Funded</td>
</tr>
<tr>
<td>$600,000</td>
<td>Total Project Cost</td>
</tr>
</tbody>
</table>

Agenda item approved by:

Glen Haubold, Associate Vice President for Facilities and Services  

Angela Throneberry, Senior Vice President for Administration and Finance
New Mexico State University
Alumni and Visitor Center Addition

Board of Regents Presentation
August 10, 2016

NMSU is all about Discovery!
Proposed Scope of Work

Project Budget $600,000 (Donor Funded)

Provide a feasibility study and design for approximately 3,000 to 3,800 square foot addition to the Alumni and Visitor Center Building. The new space will include gallery display space, office and storage space, and may include a classroom, if funding allows. The walls will be reinforced to allow the mounting of heavy rock specimens at any location. The addition of LED lighting and security cameras are also being investigated.
Proposed Campus Demographics

- Year Built: 1928
- Last Expansion: 2003
- Current Gross Square Footage: 7,690
- Net Assignable Square Footage: 6,140

NMSU is all about Discovery!
Current Building Layout

NMSU is all about Discovery!
Proposed Project Schedule

- Completion of Design – October 2016
- Start of Construction – December 2016
- Completion of Construction – April 2017

Funding Sources

Project funding – $600,000.00 (Donor Funded)
Thank You!

Questions?

NMSU is all about Discovery!
New Mexico State University
Board of Regents Meeting
Meeting Date: August 10, 2016

☐ Action Item
☒ Consent Item
☐ Informational Item

Presented by: Glen Haubold

Requested Action of the Board of Regents:

NMSU-Las Cruces: Campus-Wide Tunnel System Repairs Phase III.

Executive Summary:

This project will remove and replace additional sections of the tunnel system that are severely deteriorated and in danger of imminent failure per Structural Integrity Study performed by Bohannan Huston Engineering in October 2013.

<table>
<thead>
<tr>
<th>Project Cost</th>
<th>Source of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>$540,000</td>
<td>FY17 Building Repair and Renewal (BRR)</td>
</tr>
<tr>
<td>$540,000</td>
<td>Total Project Cost</td>
</tr>
</tbody>
</table>

Agenda item approved by:

Glen Haubold, Associate Vice President for Facilities and Services

Angela Throneberry, Senior Vice President for Administration and Finance
Proposed Scope of Work

*Project Budget: $540,000*

- Based on a Structural Integrity Study of the utility tunnel system dated October 2013, New Mexico State University is seeking funding approval to remove and replace additional sections of the deteriorated utility system that are in imminent danger of collapse.

- The repairs are necessary to maintain the safety of student/staff/faculty as portions of the tunnel system are severely deteriorated and structurally unstable.

- The project is a continuation of the planned repairs and emergency repairs previously approved.

*NMSU is all about Discovery!*
Proposed Project Schedule

- Start of Construction – November, 2016
- Completion of Construction – January, 2017

Funding Source

FY2017 Building Repair and Renewal (BRR) Funding: $540,000
Thank You!

Questions?

NMSU is all about Discovery!
New Mexico State University
Campus-Wide Tunnel
System Repair Phase III

Supplemental Information

NMSU is all about Discovery!
NMSU Campus-Wide
Tunnel Systems Repair Phase III

CONSTRUCTION PLANS FOR:
NEW MEXICO STATE UNIVERSITY
TUNNEL REPLACEMENT
LAS CRUCES, NEW MEXICO
NOVEMBER 2015
BHI PROJECT No. 20160250

NMSU is all about Discovery!
Existing Conditions - Photos

Lid Section Failure

Extensive Reinforcement Corrosion

NMSU is all about Discovery!
Existing Conditions - Photos (con’t)

Extensive Reinforcement Corrosion

NMSU is all about Discovery!
New Mexico State University  
Board of Regents Meeting  
Meeting Date: August 10, 2016

☐ Action Item  
☒ Consent Item  
☐ Informational Item

Presented by: Glen Haubold

Requested Action of the Board of Regents:

NMSU-Las Cruces: Demolition of Soil Instrument Storage Building #38 and Nutrition Building #40.

Executive Summary:

This project consists of demolishing the Soil Instrument Storage Building #38 and Nutrition Building #40 in preparation for the hotel site.

<table>
<thead>
<tr>
<th>Project Cost</th>
<th>Source of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>$68,589</td>
<td>Minor Capital Outlay</td>
</tr>
<tr>
<td>$68,589</td>
<td>Total Project Cost</td>
</tr>
</tbody>
</table>

Agenda item approved by:

Glen Haubold, Associate Vice President for Facilities and Services

Angela Throneberry, Senior Vice President for Administration and Finance
New Mexico State University
Demolition of Soil Instrument Storage
Building #38 and Nutrition Building #40

Board of Regents
Presentation
August 10, 2016

NMSU is all about Discovery!
Proposed Scope of Work

*Project Budget $68,589*

- Demolition of building and complete haul off of all debris.
- Rough grading to affected areas.
Proposed Campus Demographics

Nutrition Building #38
- Year Built: 1953
- Building Size: 683 GSF
- Construction Type: CMU/Frame
- Future Use: Hotel site

NMSU is all about Discovery!
Proposed Campus Demographics

Soil Instrument Building #40
- **Year Built:** 1953
- **Building Size:** 1120 GSF
- **Construction Type:** CMU/Frame
- **Future Use:** Hotel site

*NMSU is all about Discovery!*
Proposed Project Schedule

- Start of Construction – October, 2016
- Completion of Construction – November, 2016

NMSU is all about Discovery!
Funding Sources

- Project funding - $68,589
- Minor Capital Outlay - $68,589

NMSU is all about Discovery!
Thank You!

Questions?

NMSU is all about Discovery!
Agenda Item 9.b.11

New Mexico State University
Board of Regents Meeting
Meeting Date: August 10, 2016

Action Item
X Consent Item
Informational Item

Presented by: Clay Bradley
Director, Real Estate

Requested Action of the Board of Regents:
Approval of Quitclaim Deed.

Executive Summary:
The attached Quitclaim Deed is for the purpose of properly describing Parcels “A”, “B”, “C”, and “D” of land depicted on that certain Plat of Surveys filed for record in the Dona Ana County Clerks Office on May 9, 2016 for the Hotel project.

Recommendation:
Approval
QUITCLAIM DEED

This Quitclaim Deed is made and entered into this ___ day of August, 2016, by and between the Board of Regents of New Mexico State University (as “Grantor”), and the Board of Regents of New Mexico State University (as “Grantees”), for the purpose of properly describing and subdividing a parcel or parcels of land that is owned and held by lawful title in the name of the Board of Regents of New Mexico State University.

WITNESSETH, that Grantors, for and in consideration of the sum of ONE AND NO/100 ($1.00) and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, does hereby remise, release and quitclaim unto Grantee, and to Grantees’ successors and assigns forever, all right, title, interest, claim and demand which the said Grantors have in and to the following described parcels of land, situate, lying and being in the City of Las Cruces, County of Dona Ana, State of New Mexico:

Parcels “A,” “B,” “C,” and Parcel “D,” as described, shown and depicted on that certain Plat of Surveys filed for record in the Dona Ana County Clerks Office on May 9, 2016, and bearing Instrument # 1609946.

This Quitclaim Deed is made subject to the restrictions, reservations, rights of way, easements, leases, encumbrances, and limitations of public record, if any, as of the date of this conveyance.

To have and to hold the same, together with all and singular the appurtenances thereunto belonging, or in anywise appertaining, and all the estate, right, title, interest, lien, equity and claim whatsoever of the Grantors, either in law or equity, for the use and benefit of the Grantee forever.

IN WITNESS WHEREOF, the Grantors have hereunto set their hands and seals on the day and year set forth above.

BOARD OF REGENTS OF NEW MEXICO STATE UNIVERSITY

_________________________
Debra Hicks, Chair of Board of Regents

_________________________
Date

STATE OF NEW MEXICO
COUNTY OF DONA ANA

The foregoing instrument was acknowledged before me on this ___ day of August, 2016, by Debra Hicks, personally known to me as the Chair of the Board of Regents of New Mexico State University.

_________________________
Notary Public
Action

Items

Wednesday, August 10, 2016
Requested Action of the Board of Regents:

Approval of Regents Policy 1.30, Information Technology Governance.

Executive Summary:

This policy will authorize rulemaking to formally document existing practices, as well as will establish a more structured framework within which decisions about the university's IT systems and the content therein will be securely managed and maintained. Regents Policy 1.30 and the implementation plan associated with it were developed after significant research; best practice review; input from auditors and external consultants; and extensive analysis by the ICT Department.

The policy directs the Chief Information Officer (CIO) to establish and maintain a framework formalizing the Information Technology (IT) governance process to ensure effective, secure, and efficient utilization of system-wide IT resources. This framework must facilitate broad stakeholder input and ensure executive level jurisdiction.

In addition the policy establishes the authority of the IT Governance Committee, the Chief Information Officer (CIO), and the Chief Information Security Officer (CISO), officially clarifying the roles of the CIO and CISO as system-wide authorities for matters related to IT and IT security.

This is a new policy that will provide both the authority and the process for revision of current Rules relating to some of these topics, currently housed in Rule 2.35 of the Administrative Rules and Procedures of NMSU.

Prior Approvals:
University Administrative Council recommended, and the Chancellor approved, on 07.12.16
1.30 Information Technology Governance

A. Policy Statements:

1. The Chief Information Officer (CIO) shall establish and maintain a framework formalizing the Information Technology (IT) governance process to ensure effective, secure, and efficient utilization of NMSU system wide IT resources to best support the mission, vision, and strategic goals of the university. This framework will facilitate broad stakeholder input and ensure executive level jurisdiction over the institution’s IT resources and associated risks inherent to maintaining a secure and agile higher education IT environment.

2. The following governance authorities will be responsible for recommending and implementing IT policies, rules, procedures and standards in accordance with Regents Policy 1.10 and to recommend resources sufficient to comply with IT standard operating procedures and otherwise carry out IT’s mission on behalf of the institution.

   a. IT Governance Committee(s) with representation from the Community Colleges and Academic, Research, Administrative and Technical areas will be established and maintained, based on the IT governance framework described in this policy.

   b. The CIO leads and coordinates the development and implementation of integrated strategic IT plans and policies for the NMSU system; and is responsible for leadership in the evaluation, implementation, management and operation of NMSU system wide Information Technology.

   c. The Chief Information Security Officer (CISO) provides Information Security leadership to create and to maintain a risk-based information security program. In accordance with Regents Policy 1.10, the CISO recommends policies, rules and procedures to protect university information and systems.

B. Policy Administrator: This policy is administered by the NMSU Chancellor.

C. Scope and Effective Date: This policy will apply throughout the NMSU system, and becomes effective upon approval by the Board of Regents.

REVISION HISTORY: Policy recommended by the University Administrative Council and Chancellor 07.12.16; adopted by Board of Regents xx.yy.zz.

Summary Report - Recent Revisions to Administrative Rules and Procedures:

Pursuant to Rule 1.10, the following summary of revisions to the Administrative Rules and Procedures of NMSU (April 12, 2016 through July 12, 2016) is hereby provided to the Board:

1. **Rule 4.30.10 – Hiring Definitions** was amended May 10, 2016 to correct an inadvertent omission (provisions for seasonal employment) from an earlier amendment.

2. **Rule 4.05.50 – Faculty Grievance Review and Resolution** was amended May 10, 2016 based on work of the chair of the Faculty Grievance Review Board, Faculty Senate leadership, Asst. VP of Human Resource Services, and General Counsel’s office. Generally, the revisions to improve the process to make it more equitable and timely, based on experiences to date. Examples include: clarifying the bases and form required to file a grievance, clarifying applicable time deadlines, requiring supervisors to be informed of the parties’ grievance/response, clarifying mediator responsibilities and the mediation process, updating duties of individual FGRB members, clarifying avoidance of conflict of interest on part of decision maker, and reducing roles of Faculty Senate Chair and General Counsel.

3. **Rule 2.80 – University Communications; Use of NMSU Logo and Website(s) Guidelines** was amended June 21, 2016 to clarify requirements relating to use of the NMSU Logo, to add a new section providing standardized Guidelines for NMSU websites, as well as to clarify usage requirements relating to the personal webpages hosted by ICT for use by faculty and staff.

4. **Rule 2.85 – University Logo** was repealed June 21, 2016 because its content was merged as revised with Rule 2.80.

5. **Rule 4.30 – Hiring** was amended June 21, 2016 to add Section F. to provide for a distinct job classification of contract employee for athletic coaches and directors.

6. **Rule 8.50 Performance Evaluation/Probationary Period** was amended June 21, 2016 to eliminate reference to “initial” probationary period and to clarify that exempt employees who are transferred, promoted or reclassified (involuntarily or voluntarily) will serve a probationary period in the new position.

7. **Rule 7.09 – Flexible Spending Account** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE.
8. **Rule 7.15.05 Group Medical Insurance** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE, and to eliminate retiree health insurance coverage for employees hired after July 1, 2016, and to clarify that coverage ends at the end of the month in which a covered dependent reaches the age of 26.

9. **Rule 7.15.10 – Group Dental Plan** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE, and to clarify that coverage ends at the end of the month in which a covered dependent reaches the age of 26.

10. **Rule 7.15.20 – Group Term Life Insurance** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE.

11. **Rule 7.15.25 – Group Long Term Disability Insurance** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE.

12. **Rule 7.15.30 – Supplemental Life/Voluntary Life Insurance** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE.

13. **Rule 7.15.35 – Accidental Death & Dismemberment Insurance** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE.

14. **Rule 7.15.40 – Vision Insurance** was amended effective July 1, 2016 to reflect a change in eligibility criteria to require employment in a position of at least .75 FTE.

15. **Rule 7.20.25 – Annual Leave** was amended effective July 1, 2016 to change accrual rates and to move the date by which excess accrued leave is forfeited from September 30 to June 30 of each year.

16. **Rule 7.20.75 – Sick Leave** was amended effective July 1, 2016 to eliminate the formulaic payout for accrued sick leave as of July 1, 2016 or after. The payout for accrued sick leave (more than 600 hours as of July 1, 2016) is retained.

17. **Rule 7.27 – Re-Employment of Retirees** was amended effective July 1, 2016 for consistency with the revisions to the Rule on Annual Leave.

18. **Rule 2.50 Namings** was amended July 12, 2016 to re-title it (formerly “Naming University Property and Academic Units”) and to more clearly delineate the scope of the Rule (university system wide), levels of authority, processes for distinct methods of donation, and generally to streamline the functions of the Office of University Advancement. The section on endowments was expanded and also contains the minimum thresholds, which were not changed. The naming approval procedures were simplified and put into a flow chart.

19. **Rule 2.89 – Use of Preferred Name** was adopted July 12, 2016 to permit students to use and be referred to by a name other than their legal name for purposes of internal NMSU documents, systems and verbal communications. When a preferred name is indicated, the NMSU community should respect that preference and use that name. The method to request a change in use of name will be through myNMSU. Some documents and transactions will continue to require use of the legal name, which will require proof of a legal name change for such
documents to be able to reflect a preferred name (e.g. financial agreements, diplomas).
New Mexico State University
Board of Regents Meeting
Meeting Date: August 10, 2016

Agenda Item: 11.2

Pursuant to the provisions of the New Mexico State University Labor Management Relations Resolution, as amended on March 14, 2005, the following individuals were appointed by Board of Regents Chair (President) Debra Hicks to serve on the NMSU Labor Management Relations Board for a term commencing September 2, 2016 and ending September 1, 2017.

MEMBERS:

Recommended by University President:

Gerald Burke
1742 Regal Ridge
Las Cruces, NM 88011
Email: gburke.nm@gmail.com
Home: 575-522-1742
Cell: 575-639-2041

Recommended by Labor:

Larry Patrick Martinez
95 Circling Hawk Rd.
P. O. Box 85
Lordsburg, NM 88045
Email: martinezlarry830@gmail.com
Cell: 575-574-7713

Recommended by Previous Two Nominees:

Karen Becklin
5635 Charles Russell Rd.
Las Cruces, NM 88011
Email: kbecklin@zianet.com
Home: 575-522-5619 (preferred)
Cell: 575-973-4131
Board of Regents

Wednesday, August 10, 2016

Transforming NMSU into a 21st Century University
Team 1
Organization and Span of Control - Process

1. Self-Study by department
2. Present Self-Study to Team 1
3. Team 1 reviews and responds
4. Department makes changes and responds
5. Final Approval
Team 1
Organization and Span of Control - Outcomes

Reduced Management Levels
  • Preliminary reductions between one and two levels of management

Span of Control
  • Preliminary Review - decrease in direct reports at level 1; increase in direct reports at operational levels of management

Savings
  • Preliminary Potential estimated savings $1 million (Approved) and $1.4 million (Pending Team 1 Approval)
  • NMSU is comprised of 19 major units; we’ve looked at 11 with 8 remaining
Team 2
Support Staff Coverage Ratios - Process

1. Survey was administered
2. Data was compiled (survey, student and transactional)
3. A comparative model and a benchmark regression model were developed
4. Data is being analyzed
5. A range of support staff coverage ratios for each college or division will be determined based on the data
6. Make a plan for implementing and managing ratios
Team 2
Support Staff Coverage Ratios - Outcomes

Standard Staff to Support Staff Ratios

- Data from both models is being analyzed, combined with type and volume of work being performed

Support Staff Realignment

- Based on work force comparisons, August 2015 – August 2016, support staff reduced by 77.13 FTE, including community colleges

Review for position reclassifications and revisions

- Performed position audits and identified 12 positions for reclassification (misclassified as admins)
Team 3
IT Service Delivery - Process

1. Design/conduct “system-wide” survey (staff delivering IT services)
2. Identify IT services provided and gaps
3. Analyze data
4. Work with Technology Infrastructure Committee (TIC) to develop IT and Data Governance models
5. Formulate data based recommendations (to gain efficiencies in various service areas)
6. Develop funding strategies for identified services
7. Formulate IT Service Delivery Plan with concrete recommendations
Team 3
IT Service Delivery - Outcomes

IT Services, Funding, & Service Level Agreement Strategy
- IT services catalog developed
- Fragmentation evaluation and gap analysis
- Funding strategy

IT Governance & Data Governance
- IT Governance model policy, Charter & Framework
- Developed draft Data Governance Policy

Optimal IT Org Structure
- Prototype Preliminary IT Service Delivery Plan
- Recommendation Templates
Team 4
Finance Service Delivery - Process

1. Analyze survey, transactional, and FTE data
2. Identify potential service center functions
3. Review current finance processes
4. Redesign finance processes for service center structure
5. Develop staffing model
6. Develop Service Level Agreement elements
7. Implement Shared Service model
Team 4
Finance Service Delivery - Outcomes

Finance Shared Service Model (80% complete)
- Determine proposed service functions
- Modify processes, reduce touchpoints, and eliminate redundancy
- Establish staffing levels utilizing existing (central and distributed) FTE
- Developing Service Level Agreement (SLA) key elements and KPIs

Standard Processes & Reports (30% complete)
- Standardize fiscal management and monitoring tools
- Improve consumer reports
- Create management dashboard
Team 4
Finance Service Delivery – Outcomes (cont)

Optimize Use of Technology - (solutions under review)
• Travel and expense: automated and accurate expense reporting
• e-Procurement: guided buying to drive purchasers to preferred vendors and products
Team 5
Purchasing Vendors and Authority - Process

1. Partnered with Education Advisory Board (EAB) to assist with spend analysis
2. Provide spend data to EAB
3. EAB to provide granular level spend data and national benchmarks
4. Analyze data provided
5. Prepare recommendations for cost savings opportunities
Team 5
Purchasing Vendors and Authority - Outcomes

Spend Analysis

- Completed Educational Advisory Board’s - Spend Analytics Platform - integrated university procurement data for point-and-click data analytics providing visibility to overall spend

- Includes Performance and Price Benchmarking – national item price database listing more than 6 million items previously purchased by higher education institutions by category, department, & vendor; allowing for price comparison and spend patterns

- Done properly we could reduce our spending by 2 - 5% of $135 million with a savings of $2.5 - $6.5 million
Team 5
Purchasing Vendors and Authority - Outcomes (cont)

Preferred Vendor Use – In process and continuing
• Staples – for office and janitorial supplies, furniture, promotional items, includes a department and central incentive as well as a 90-day start-up incentive
• Pursuing – copiers, managed print and facilities warehouse

Purchasing Centralization
• dependent on Finance Shared Service model and e-procurement recommendation