MINUTES OF THE BOARD OF REGENTS
NEW MEXICO STATE UNIVERSITY

1. CALL TO ORDER

The Board of Regents of New Mexico State University met at the Doña Ana Community College – East Mesa Campus Auditorium in Las Cruces, New Mexico on October 21, 2013.

Chair Cheney called the meeting to order at 8:00 a.m.

Regents Present
Mike Cheney, Chair
Javier M. Gonzales, Vice Chair
Isaac J. Pino, Secretary / Treasurer
Kari Mitchell, Member
Jordan Banegas, Member

Ex-officio Regents Present
Dennis Clason, Ph.D., Faculty Senate Chair
David Maestas, President ASNMSU

Officers of the University Present
Garrey Carruthers, Ph.D., President
Dan Howard, Ph.D., Executive Vice President / Provost

Chair NMSU Employee Council
Ms. Monica Dunivan

Other Presenters
Ms. Angela Throneberry, Senior Vice President for Administration and Finance
Mr. Scott Breckner, Director of Special Events
Tina Byford, Ph.D., Interim Vice President for University Advancement
Mr. Bruce Kite, General Counsel
Mr. Andy Burke, Interim of NMSU/Doña Ana Community College
Dr. Bernadette Montoya, Ph.D., Vice President Student Affairs and Enrollment Management)

2. INTRODUCTIONS

a. Introduction of Press, Elected Officials, and Others by Maureen Howard, Associate Vice President for University Communications and Marketing Service

Associate Vice President Maureen Howard announced that no members of the press were present at this time.

b. Introduction of Interim President of NMSU/Doña Ana Community College, Mr. Andrew Burke by President Garrey Carruthers.
President Carruthers introduced Mr. Andy Burke, Interim President of NMSU/Doña Ana Community College. Mr. Burke still serves as the Chief Financial Officer of DACC.

3. APPROVAL OF AGENDA

Regent Banegas moved and Regent Pino seconded to approve the agenda. The motion carried unanimously.

4. PUBLIC COMMENT

No public comment.

5. APPROVAL OF MINUTES

Minutes of August 19, 2013
Minutes of October 5, 2013

Regent Pino moved and Regent Mitchell seconded the approval of the minutes of August 19 and October 5, 2013. The motion carried unanimously.

6. REGENTS “ABOVE AND BEYOND” AWARD

President Garrey Carruthers introduced Dr. Fred Lillibridge, Associate Vice President for Institutional Effectiveness and Planning for NMSU Doña Ana Community College, as the recipient of the Regents Above and Beyond Award.

7. FUTURE BOARD MEETINGS

Approved Meeting Dates

- Friday, December 13, 2013, Las Cruces, New Mexico
- Saturday, December 14, 2013, Commencement & Investiture of President Garry Carruthers
- Friday, January 31, 2014, NMSU, Santa Fe, New Mexico
- Monday, March 10, 2014, Las Cruces, New Mexico
- April, 2014, Las Cruces, New Mexico (date dependent upon legislative session)
- Friday, May 9, 2014, Las Cruces, New Mexico
- Thursday, June 19, 2014, Las Cruces, New Mexico (Board of Regents Retreat)
- Friday, June 20, 2014, Las Cruces, New Mexico
- Friday, August 15, 2014, Las Cruces, New Mexico
- Friday, October 10, 2014, Grants, New Mexico
- Friday, December 12, 2014, Las Cruces, New Mexico
Regent Gonzales would like to be able to discuss legislative items at the December meeting.

President Carruthers recommended we add legislative items to the agenda for his update.

8. CONFIRMATION OF PRIOR EXECUTIVE SESSIONS

The Board of Regents of New Mexico State University met in executive session at 11:00 a.m. on Monday, August 19, 2013, in the Educational Services Center, Room 2 on the Las Cruces Campus to discuss limited personnel matters in accordance with Section 10-15-1H, paragraph (2) of the New Mexico Open Meetings Act. Those board members who were present hereby certify by roll call vote that only matters of that nature were discussed in closed meeting.

The motion to adopt this statement, upon being put to a vote, was passed and adopted on the following recorded vote: Chair Cheney, Vice Chair Gonzales, Secretary/Treasurer Pino, Regent Mitchell, and Regent Banegas. Five Regents present having voted in favor of said motion, said motion carried, and said statement was adopted.

9. CONSENT CALENDAR

a. Policy

1. Approval of Revisions to Policy 2.95: Parking and Traffic Regulations – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

2. Approve change to Policy 4.65 Security Clearance (Department of Defense) to include the Executive Vice President and Provost to the Key Personnel Management Group and amending the Resolution Providing for Security Key Management Personnel – (Mr. Bruce Kite, General Counsel)

b. Administrative

1. Approval of Disposition/Deletion of Property. University property being recommended for disposition/deletion – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

2. Approval of NMSU-Las Cruces: Baseball Field Improvements – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)
3. Approval of NMSU-Las Cruces: Campus Electrical Infrastructure Improvements – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

4. Approval of NMSU-Grants: Pavement Rehab and Reconstruction of Drainage Improvements – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

5. Approval of NMSU-Grants: Martinez Library Renovation Phase 3 – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

6. Approval of NMSU-Grants: Approval of NDMOT Resolution – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

7. Approval of NMSU-Las Cruces: Undergraduate Learning Center (Renovations and Additions to Hardman Hall and Jacobs Hall) – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

8. Proposal to establish a Graduate Certificate in Cultural Resources Management, Contributing Department: Anthropology, College of Arts and Sciences – (Dan Howard, Ph.D., Executive Vice President/Provost)

9. Proposal to establish a Graduate Certificate in Museum Studies, Contributing Departments – (Dan Howard, Ph.D., Executive Vice President/Provost)

10. Approval of the Operating Agreement with NMSU Doña Ana Community College Advisory Board – (Mr. Ben Woods, Senior Vice President for External Relations and Chief of Staff)

11. Approval of NMSU – Las Cruces: Anderson Hall Re-roof – (Ms. Angela Throneberry, Senior Vice President for Administration and Finance)

12. Approval of the FY15 Non-Instruction and General Flat Funding Requests for the Upcoming Legislative Session – (Mr. Ricardo Rel, Assistant Vice President for Governmental Relations)
c. Real Estate

1. Grant of 15 Year Utility Easement between NMSU, City of Las Cruces, El Paso Electric, Comcast of New Mexico and Centurylink – (Mr. Bruce Kite, General Counsel)

Regent Gonzales moved and Regent Mitchell seconded to approve the Consent Calendar as presented. The motion passed unanimously.

10. ACTION ITEMS

a. Approval to Seek Governmental Liquor Licenses

1. Approval of the application for a Governmental Liquor License for the Pan American Center – (Mr. Scott Breckner, Director of Special Events)

Mr. Scott Breckner presented the following information:

**Pan American Center**

Southern New Mexico’s largest event venue
- 155,000 total square feet
- 13,240 seating capacity
- Constructed in 1968
- $26 million renovation completed in 2006

109 events during fiscal year 2013 with attendance exceeding 220,000
- 38 special events
- 48 athletic events
- 23 other events

Beer and wine sold at 10 events during FY2013

**Special Dispensers Permit**

Alcohol service through Special Dispensers’ Permit
- Agreement between NMSU and Dona Ana County liquor license holder
- Request submitted to the NMSU Alcohol Committee
- License holder submits special dispenser permit request and fee to the New Mexico Regulation and Licensing Department/Alcohol and Gaming Division
- Process requires minimum of 15 days in advance of event

Challenges
- Limited number of appropriate liquor license holders
- Very high purchase price for full liquor licenses
- State allows three citations per year before license can be suspended
Governmental Liquor License

NMSU holds two Governmental Liquor Licenses
- NMSU Golf Course (Issued 2001)
  - Licensed Premises – NMSU Golf Course
  - Operated by NMSU Golf Course and university employees
  - One citation resulting in a fine issued during 2004
- Fulton Athletics Center (Issued 2004)
  - Licensed Premises – Third floor of Fulton Athletics Center
  - Operated by Sodexo through lease agreement
  - No citations since license issued

Governmental License is specific to Licensed Premises
Governmental License cannot be used for a Special Dispenser’s Permit

Governmental Liquor License for PAC

NMSU takes public safety through responsible service of alcohol seriously
- Strict enforcement of alcohol related laws and educational awareness
- Sale and service of alcohol in PAC done responsibly for many years

More efficient operation than Special Dispenser’s Permit process
Greater flexibility for events held in Barbara Hubbard Room
- 36 events hosted in FY13; 17 included alcohol service

Expand sale of alcohol to include Athletic events held in PAC
- Positive results at other institutions (West Virginia, Arizona, UTEP)
- Enhanced fan experience and satisfaction (basketball and volleyball do not offer tailgate experience)
- Reduced number of alcohol related incidents
- Increased event revenue

Recommended by Efficiency and Effectiveness Committee – September 2011 Report

Supported and recommended by Alcohol Review Committee
- “In summary, the consensus of the Alcohol Review Committee is that we create a safer and improved environment when alcohol consumption is done within the context of a well managed, legal environment. In addition, it is our consensus that there are benefits that accrue to NMSU when it is in the lead role in managing those environments.”

Advantages
- Alleviates challenges with current process due to limited full county license holders
- Allows NMSU to take lead role in managing the license and environment where alcohol is sold
- Provides greater flexibility in use of the license
Additional Information

New Mexico Regulation and Licensing Department reports 47 active Governmental Licenses as of 2012
  • University of New Mexico holds four licenses
  • License issued in 2011 to City of Las Cruces for Las Cruces Convention Center

Application process for Governmental Liquor License
  • Estimated 120 – 150 days to complete process
  • Designation of Resident Agent – Scott Breckner, Director of Special Events

Opportunity to promote New Mexico Wines and Micro-Brews
Funding Opportunity to provide support to the Wellness, Alcohol and Violence Education Program (WAVE) and Employee Assistance Program

Regent Banegas moved and Regent Gonzales seconded to enter into discussions on the approval of the application for a Governmental Liquor License for the Pan American Center.

Regent Gonzales asked if the alcohol served currently at concerts is handled by the university.

Mr. Breckner responded that it is handled by a private operator with a Special Dispenser’s Permit.

Regent Gonzales asked if the BOR approved the governmental liquor license would NMSU have the ability to provide this service themselves.

Mr. Breckner responded by saying that is the expectation.

Ms. Angela Throneberry mentioned that the Golf Course operates their governmental license and it is handled by NMSU staff. Whereas, the Fulton Center operates through Sodexo with service handled by Sodexo staff (NMSU has a lease agreement with Sodexo). If the BOR approves the license, NMSU will have the option to operate it themselves or by reaching another lease agreement as done with the Fulton Center license.

Regent Gonzales asked if we could use the service through Sodexo for special events.

Mr. Breckner replied that NMSU doesn’t have that option.

Ms. Throneberry explained that the licenses through the Golf Course and through Sodexo are governmental licenses and therefore cannot be used to
obtain a Special Dispenser’s Permit. These are only available through a Dona Ana County license holder.

Regent Gonzales asked if there have been any citations at the Pan Am through the Special Dispenser’s Permit.

Mr. Breckner responded that there have been three in approximately 10 years with two of those issued to the license holder.

Regents Gonzales wanted to know if there was any difference in the safety provided, for instance with the Fulton Center arrangement as compared to the Special Dispenser’s Permit. He wanted to know if we have the ability to provide enhanced safety.

Mr. Breckner responded that we would have that opportunity to have that option. He mentioned that at UTEP, they increased the activity involving tailgating by an additional six officers and have seen a 30% reduction in safety issues.

Regent Gonzales mentioned that whether the license is approved or not we should have an annual review on the safety issues at the locations that handle a liquor license on campus.

Chief Stephen Lopez provided background on safety issues that the NMSU Police Department has handled for the last decade. He mentioned that NMSU PD staffs more officers when liquor is being served at any special events. Officers and Security are specially trained and are assigned at every dispensing location in order to monitor for problems and ensure compliance, not just from the customer perspective but from the server perspective as well. The NMSU PD monitors the safety issues on an event basis. If there are any occurrences that arise, they are able to make changes to the next event and also inform the administration of the findings. Chief Lopez mentioned that even when there is no alcohol served at events, it isn’t necessarily alcohol free. Some attendees will sneak alcohol in even though they aren’t supposed to. Chief Lopez stated that when NMSU PD can control the environment when alcohol consumption is occurring, it is much better.

Regent Mitchell mentioned that attendees will still sneak in alcohol just so they won’t have to pay for liquor at the event.

Chief Lopez responded that there has been a study, by the International Association of Event Managers, with findings showing that people that are
of legal age to consume alcohol, no longer have the need to smuggle in alcohol, because they have an option. He mentioned the price of alcohol will certainly be a factor. If one charges too much for a beer, people will not buy any. He also stated that there is less alcohol in the stands without the people that are over the age of 21 smuggling it in.

Regent Mitchell asked Chief Lopez if he knew how many alcohol related incidents the PD responds to on campus at this time.

Chief Lopez responded that in incidents versus people, it is 10% or less of the total incidents that PD responds to and that are alcohol affiliated.

Regent Banegas asked how many of those incidents were in the Pan Am.

Chief Lopez responded ½ of 1% of those incidents happened at the Pan Am, with the majority of them happening outside the Pan Am.

Regent Banegas asked Mr. Breckner how much revenue they anticipate at Men’s basketball games with roughly 5500 – 6000 attendees.

Ms. Throneberry responded that the revenue will depend on the operation style. The profit will be greater if NMSU operates the license themselves as compared to having a lease arrangement as in the Fulton Center. She stated that they took the numbers from last year’s attendance for Men’s basketball to calculate the projected revenue. Based on this methodology, NMSU would see a net profit (if operated by NMSU) of $56,000 – $72,000. This was calculated by taking the average over the last three years of Pan Am Special Events that sold alcohol and took a per attendee average sale. This does not reflect other opportunities that would exist for potential revenue from a sponsorship type relationship that would also reflect some type of revenue opportunity. Also, an opportunity exists for ticket sale increases in terms of fan experiences.

Regent Cheney asked Ms. Throneberry what time periods they used for these numbers.

Ms. Throneberry responded that they took the attendance for Men’s basketball from last year and multiplied that by the per attendee average to get the annual net profit of $56,000 - $72,000.

Regent Banegas asked if other institutions with similar alcohol license agreements had any sustainable effects on attendance.
Mr. Breckner responded that the one response they got back stated that it does enhance the fan experience. One question NMSU asked is how UTEP handled issues related to activities in the Don Haskins Center in their family section. UTEP found no complaints and stated that it has had a positive response.

Regent Mitchell wanted clarification on the anticipated revenues per year.

Ms. Throneberry explained the methodology used for these numbers. It was a high level estimation. They took into consideration the cost of goods sold and the cost of items to be sold, the labor associated with that and general security costs. Revenue will also vary based on the total number of attendees expected and the type of event that’s being held.

Regent Mitchell stated that the demographics for Special Events as compared to a Men’s basketball game would be different, as more children would attend a basketball game than a concert. She then wanted to know what the main reason is for getting this license.

Ms. Throneberry mentioned that with NMSU having the license, they would be able to oversee and manage the environment better. NMSU would also be able to book an alcohol related event more easily and simply by having this license.

Regent Mitchell asked if there was survey data from NMSU fans requesting NMSU to own a liquor license.

Mr. Breckner responded that the E & E report, which is done by the athletics department committee, was to respond to inquiries and interests. The other reports from West Virginia and others have shown a greater fan experience and greater fan attendance.

Ms. Throneberry provided clarification that the E & E committee was a committee established by the President.

Regent Pino stated that NMSU should continue revenue vs. risk evaluation in this proposal. He mentioned risks to our reputation amongst other types of risks. He would prefer a rolling evaluation as opposed to an annual evaluation, in case there are incidents. He mentioned that there has not been a game in the last two years that has reached 50% capacity. From his perspective, he will continue to support the President and his efforts on marketing, branding and promotion, because he says that will enhance the fan experience more than alcohol sales will.
President Carruthers commented that through his experience there has been great customer satisfaction and few incidents. He doesn’t want this decision to be based on money. He stated that customer satisfaction comes first, followed by safety. He also stated that we need to be in control of the service of alcohol under the circumstances at the university. He also mentioned promoting New Mexico products. We cannot exclusively use New Mexico products, because many of the people who come into the Pan American Center have sponsors from some of the major beer manufacturers. President Carruthers is more interested in how this money is expended. He is willing to spend a fair share amount on the WAVE program and the Employee Assistance Program.

Regent Gonzales would like to amend the motion that revenue sales from this be directed into the WAVE Program and the Employee Assistance Program determined by the BOR on an annual basis.

President Carruthers thought it would be more appropriate if there were a percentage attached to these programs.

Regent Gonzales requested 75% to WAVE and 25% to Employee Assistance.

Regent Cheney clarified the amended motion for the board, that during the budget process they would approve an allocation on these two programs.

Regent Gonzales moved and Regent Banegas seconded to amend the motion for the approval of the application for a governmental Liquor License for the Pan American Center to include approval of an allocation of funding from the revenues for the WAVE Program and the Employee Assistance Program. The motion passed to amend the motion.

Chair Cheney requested to approve the application of governmental liquor license for the Pan American Center with the stipulation that the board will participate in the budget process for an allocation for the NMSU Wellness, Alcohol and Violence Education (WAVE) Program and the Employee Assistance Program from revenue generated from alcohol sales.

Regent Banegas moved and Regent Gonzales seconded to approve the application for a Governmental Liquor License for the Pan American Center with the stipulation that the board will participate in the budget process for an allocation for the NMSU Wellness, Alcohol and Violence Education (WAVE) Program and the Employee Assistance Program from the revenue generated from alcohol sales.
Regents Cheney, Gonzales and Banegas voted yes, Regent Mitchell voted no, and Regent Pino abstained from voting. The motion passed.

2. Approval for the application for a Governmental Liquor License for the School of HRTM – (Dr. Janet Green, Academic Department Head/Director of Hotel Restaurant and Tourism Management)

Chair Cheney requested to approve the application of governmental liquor license for the School of HRTM with the stipulation that the board will participate in the budget process for an allocation for the NMSU Wellness, Alcohol and Violence Education (WAVE) Program and the Employee Assistance Program from the revenue generated from alcohol sales.

Regent Gonzales moved and Regent Banegas seconded to approve the application for a Governmental Liquor License for the School of HRTM with the stipulation that the board will participate in the budget process for an allocation for the NMSU Wellness, Alcohol and Violence Education (WAVE) Program and the Employee Assistance Program from the revenue generated from alcohol sales.

Regents Cheney, Gonzales, Banegas and Mitchell voted yes and Regent Pino abstained from voting. The motion passed.

b. Intentionally Left Blank

c. Selection of Honorary Degree Recipient – (Tina Byford, Ph.D., Interim Vice President for University Advancement)

Dr. Tina Byford announced that the Honorary Doctoral Degree Recipient adhoc committee is recommending the selection of Mr. Jerry Landrum to receive an Honorary Doctor of Science Degree at the December 2013 Commencement ceremony. Mr. Landrum graduated from NMSU in 1961 with a degree in chemistry. He originally worked at the Los Alamos National Laboratories and was a member of a US/Russian scientific team that discovered five new chemical elements from 1999 to 2005. Mr. Landrum’s accomplishments epitomize the “Transforming Lives through Discovery” principle of NMSU.

Regent Pino moved and Regent Gonzales seconded to approve Mr. Jerry Landrum as the Honorary Degree Recipient for December 2013. The motion passed unanimously.
d. Approve and Sign Resolution for Exclusion of Certain Directors and Certification for Temporary Exclusion Resolution – (Mr. Bruce Kite, General Counsel)

Mr. Bruce Kite presented that PSL has been notified of a need to obtain an additional resolution providing for the temporary exclusion of New Mexico State University Executive Vice President and Provost, Dan Howard, until such time as he has obtained appropriate security clearance.

Regent Banegas moved and Regent Gonzales seconded to Approve and Sign the Resolution for Exclusion of Certain Directors and Certification of Temporary Exclusion Resolution for Dr. Dan Howard. The motion passed unanimously.

11. NEW MEXICO STATE UNIVERSITY PRESIDENT’S REPORT

President Garrey Carruthers presented the following report:

Measuring Effectiveness
Accountability in Higher Education
NMSU is second in Net Price to our peers at $8,492 with 50% of our students on Pell Grants. Students receive Pell Grants because of their economic status. From the Washington Monthly, NMSU was ranked with a Value added of 7%. Our predicted 6 yr graduation rate was at 39%, but we actually graduated 46%. This shows that NMSU is taking care of their students and encouraging them to graduate, especially because we have the lowest predicted level coming in. NMSU’s goal is to increase the graduation rate to over 50%.

Measuring Effectiveness – Peers

With the money being appropriated relative to all of our peers, NMSU is doing reasonably well in terms of expenditure per award. This data is available for all schools in NM, with New Mexico Highlands University being the most efficient.

Funding Formula Update
Formula Funding General Principles

Based on review of literature and other state formula designs
  • Simplicity and clarity
    ▪ Policy-makers and other stakeholders need to understand the formula
  • Differentiation
    ▪ Funding should reflect institutional missions
  • Scale
    ▪ Performance based funding needs to be large enough to make a policy difference
• Stability
  • Formula instability leads to ineffective policy response

**Here’s How It Works**
Examples are presented separately for research institutions, comprehensive institutions and community colleges

The emphasis is on simplicity and responding to state policy goals including: SCH completed rather than census SCH
  • Producing more degrees
  • Producing more STEMH degrees
  • Graduating more at risk students

President Carruthers mentioned that Funding Formula’s are usually based on one of two things; either the Economic Development Plan for the State or Educational Policy Plan for the State. This is based on the Educational Policy Plan.

**Research Institutions:**
**Equation**
FY15I&G = FY14I&G  
+ 1% of Total Research $  
+ $5 per SCH completed  
+ $500 per BA degree  
+ $1,000 per MA degree  
+ $2,500 per PhD degree  
+ $1,000 per STEMH degree  
+ $500 per at risk degree

**Research Institutions: Data and Calculations**

<table>
<thead>
<tr>
<th>Research Universities</th>
<th>October 13, 2013</th>
<th>AY2012-2013</th>
<th>AY11-12</th>
<th>AY10-11</th>
<th>AY11-12</th>
<th>AY10-11</th>
<th>AY11-12</th>
<th>AY10-11</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total Research Dollars</td>
<td>SCH Completed</td>
<td>BA</td>
<td>MA</td>
<td>PHD</td>
<td>STEMH</td>
<td>At Risk</td>
<td></td>
</tr>
<tr>
<td>NMT</td>
<td>26,670,400</td>
<td>96,287,089</td>
<td>49,425</td>
<td>202</td>
<td>92</td>
<td>16</td>
<td>276</td>
<td>68</td>
</tr>
<tr>
<td>NMSU</td>
<td>113,022,400</td>
<td>149,510,246</td>
<td>401,579</td>
<td>2,529</td>
<td>861</td>
<td>100</td>
<td>1,120</td>
<td>1,315</td>
</tr>
<tr>
<td>UNM</td>
<td>140,204,500</td>
<td>240,245,049</td>
<td>635,029</td>
<td>3,713</td>
<td>1,265</td>
<td>433</td>
<td>1,519</td>
<td>1,927</td>
</tr>
<tr>
<td>Totals</td>
<td>320,097,300</td>
<td>486,042,384</td>
<td>1,086,033</td>
<td>6,444</td>
<td>2,208</td>
<td>549</td>
<td>2,915</td>
<td>3,310</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Research Universities</th>
<th>Formula Calculations</th>
<th>AY12-13</th>
<th>AY11-12</th>
<th>AY10-11</th>
<th>AY11-12</th>
<th>AY10-11</th>
<th>AY11-12</th>
<th>AY10-11</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FY14</td>
<td>Research Incentive</td>
<td>SCH Completed</td>
<td>BA</td>
<td>MA</td>
<td>PHD</td>
<td>STEMH</td>
<td>At Risk</td>
</tr>
<tr>
<td>NMT</td>
<td>26,670,400</td>
<td>962,871</td>
<td>247,125</td>
<td>101,000</td>
<td>92,000</td>
<td>40,000</td>
<td>276,000</td>
<td>34,000</td>
</tr>
<tr>
<td>NMSU</td>
<td>113,022,400</td>
<td>1,495,102</td>
<td>2,007,805</td>
<td>1,264,500</td>
<td>861,000</td>
<td>250,000</td>
<td>1,120,000</td>
<td>657,500</td>
</tr>
<tr>
<td>UNM</td>
<td>140,204,500</td>
<td>2,402,450</td>
<td>3,175,145</td>
<td>1,856,500</td>
<td>1,255,000</td>
<td>1,082,500</td>
<td>1,519,000</td>
<td>963,500</td>
</tr>
<tr>
<td>Totals</td>
<td>320,097,300</td>
<td>4,060,424</td>
<td>5,430,155</td>
<td>3,222,000</td>
<td>2,208,000</td>
<td>1,372,500</td>
<td>2,915,000</td>
<td>1,655,000</td>
</tr>
</tbody>
</table>
Comprehensive Institutions:
Equation
FY15I&G = FY14I&G
+ $5 per SCH completed
+ $5 per dual credit SCH completed
+ $250 per associate degree
+ $500 per BA degree
+ $1,000 per MA degree
+ $1,000 per at risk degree
+ $1,000 per STEMH degree
+ $100 for each MP30
+ $250 for each MP60

President Carruthers mentioned the Momentum Points (MP) from the above equation is an incentive to the university for each student that has completed 30 credits or a student that has completed 60 credits. The incentive is given to move the student through the process more quickly by giving the university a reward for getting the students to these levels. The reward is $100 for each MP30 and $250 for each MP60.

Community Colleges:
Equation
FY15I&G = FY14I&G
+ $5 per SCH completed
+ $5 per dual credit SCH completed
+ $200 per certificate > 1 year
+ $250 per associate degree
+ $500 per at risk associate degree
+ $500 per STEMH associate degree
+ $100 per STEMH < 1 year certificate
+ $100 per MP30

NMSU Updates
• Aggie Athletics Updates
  • Western Athletic Conference
    President Carruthers has some concern about how many more teams can be added to the WAC to give NMSU a better competitive environment in Olympic sports. He said that the WAC needs 2 or 3 more teams to be a satisfactory conference for NMSU to compete in. He mentioned that both the WAC and Sunbelt would like to have Men’s Soccer, but is not sure if NMSU can afford it.
  • Sunbelt Conference
    The Sunbelt decided not to vote on NMSU becoming a full member until next year. The Sunbelt would rather have James Madison than NMSU because it balances the western division with the eastern division. The
problem is that NMSU is further west and the travel costs would come into play.

Search Updates
- Vice President for University Advancement
  Greenwood/Asher & Associates will be assisting in the institution’s search for its next Vice President for University Advancement and President of the NMSU Foundation. Target date for on-campus interviews is January 2014. Angela Throneberry is the chair for this search committee.

- Dona Ana Branch Community College President
  Search is in the recruitment stage; search firm is Association of Community College Trustees; apps are due January 17th, with finalist on-campus interviews taking place tentatively set for March 5-7, 2014. Bernadette Montoya is the chair for this search committee.

12. INFORMATIONAL PRESENTATIONS
a. NMSU – DACC Update – (Andy Burke, Interim President, NMSU – DACC)

Mr. Andy Burke introduced Mr. Matthew Moore, Automotive Technology student and Student Council President. Mr. Burke also introduced Dr. Monica Torres, Interim Vice President for Academic Affairs and Mr. Ike Ledesma, Vice President for Student Services. He then provided the following update on NMSU-DACC:

40th Anniversary Events

40th Anniversary Golf Tournament
- Friday morning, October 25, 2013

Distinguished Alumni Luncheon
- Saturday luncheon, October 26, 2013

40th Anniversary Dinner
- Friday evening, January 24, 2014
- Event being planned by a donor committee
- Presidents’ Legacy Scholarship endowment

Leadership Transition Working Committees

Resource Allocation and Utilization
Areas of focus
- Budget allocation process
- Classroom and laboratory space utilization
- Renovations
- Facilities planning
Curriculum Development, Evaluation, and Delivery
Areas of focus
- NMSU course articulation
- Pathways to certificates and degrees
- Online degrees, certificates, and courses
- Early college initiatives
- Weekend college initiative
- Outreach to satellite centers
- Reorganization and program alignment
- Academic Program Review

Grant and Contract Funding Opportunities
Areas of focus
- Approval process
- Boiler plate
- Grant writing approach
- Purpose for targeting funds
- Source of funds to target
- Implementation planning and responsibilities

Program Review Framework/Metrics/Narrative

DACC is putting together some metrics and organizing a formal process, in preparation for the accreditation visit in April 2014, to look at each one of the programs, whether they’re academic disciplines or career or technical programs. This will provide the number of degrees produced, class sizes, measures of efficiencies in terms of costs and compare them to a target for each program. DACC will then have dialogues to see where the program is at given the outcome metrics and possibly display it graphically in terms of meeting the target for each. The program review will include a narrative of assessment, evaluation of faculty, course delivery modes, resource allocation and space utilization. This project is underway and the metrics will be put together in the near future.

Accreditation

Higher Learning Commission (HLC) Comprehensive Site Visit for reaffirmation of institutional accreditation in April 2014

HLC Advisory Visit to the President of HLC was in May 2013
- Outcomes deferred until April 2014 visit

Accreditation Commission for Education in Nursing (ACEN, formerly NLNAC) Candidate Presentation submitted in early September
- Response on finding of candidacy expected soon, as a candidate, DACC would complete and submit a ACEN Self-Study and have two years to schedule a site visit
Demographics

The demographics of Doña Ana County in comparison to other areas are as follows:

<table>
<thead>
<tr>
<th>Locations</th>
<th>Census 2011</th>
<th>Population</th>
<th>Hispanics</th>
<th>Below the Poverty Level</th>
<th>High School Diploma or Higher</th>
<th>Bachelor’s Degree or Higher</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S.</td>
<td>311,591,917</td>
<td>16.7%</td>
<td>13.8%</td>
<td>85.0%</td>
<td>27.9%</td>
<td></td>
</tr>
<tr>
<td>New Mexico</td>
<td>2,082,224</td>
<td>46.7%</td>
<td>18.4%</td>
<td>82.7%</td>
<td>25.5%</td>
<td></td>
</tr>
<tr>
<td>Doña Ana County</td>
<td>213,598</td>
<td>65.9%</td>
<td>24.4%</td>
<td>75.5%</td>
<td>25.4%</td>
<td></td>
</tr>
<tr>
<td>Las Cruces</td>
<td>97,618</td>
<td>56.8%</td>
<td>20.4%</td>
<td>83.3%</td>
<td>31.1%</td>
<td></td>
</tr>
<tr>
<td>Anthony</td>
<td>9,360</td>
<td>97.4%</td>
<td>40.2%</td>
<td>43.6%</td>
<td>1.5%</td>
<td></td>
</tr>
<tr>
<td>Sunland Park</td>
<td>14,106</td>
<td>95.2%</td>
<td>47.2%</td>
<td>49.3%</td>
<td>10.2%</td>
<td></td>
</tr>
<tr>
<td>Chaparral</td>
<td>14,631</td>
<td>84.1%</td>
<td>39.8%</td>
<td>54.7%</td>
<td>3.7%</td>
<td></td>
</tr>
</tbody>
</table>

Locations

- Central Campus, 3400 S. Espina (4200 students)
- East Mesa Campus, 2800 N. Sonoma Ranch (3600 students)
- Workforce Center, 2345 E. Nevada

Satellites

- Gadsden Center (Anthony) (1000 students)
- Sunland Park Center (500 students)
- Chaparral Center (outreach center – approx 70-100 students)
- Hatch Center (outreach center – approx 70-100 students)

Courses are offered at locations throughout Dona Ana County including the public schools, the Mesquite neighborhood, and at various community facilities. DACC’s decision to open satellites in the southern part of Doña Ana County was due to the difference in demographics in those areas as compared to Las Cruces and the U.S.

Enrollment

Enrollment in terms of headcount is at 9,000 for the Fall semester. The FTE has leveled off and they expect that to be on an annualized basis of 5,650. These numbers represent about 25% of the enrollment in the NMSU System in terms of courses offered and the number of students served.
Student Profile

Median Age - 21  
Gender - 56% Female  
Ethnicity- 72% Hispanic  
Enrollment Status  
  - 59% Part-time  
  - 21% First-time  
  - 10% ECHS and/or dual credit  
Financial Aid  
  - 70% Pell Grant recipients

Most Common Associate Degrees

<table>
<thead>
<tr>
<th>Associate in General Studies</th>
<th>318</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate of Arts</td>
<td>135</td>
</tr>
<tr>
<td>Business &amp; Marketing</td>
<td>96</td>
</tr>
<tr>
<td>Criminal Justice</td>
<td>86</td>
</tr>
<tr>
<td>Allied Health, Dental, &amp; Nursing</td>
<td>62</td>
</tr>
<tr>
<td>Drafting, Electronics, and Manufacturing</td>
<td>44</td>
</tr>
<tr>
<td>Technical Studies</td>
<td>41</td>
</tr>
<tr>
<td>Early Childhood Education</td>
<td>35</td>
</tr>
<tr>
<td>Creative Media &amp; Digital Graphics</td>
<td>32</td>
</tr>
<tr>
<td>Computer Information</td>
<td>31</td>
</tr>
<tr>
<td>Associate of Science</td>
<td>28</td>
</tr>
<tr>
<td>All Others</td>
<td>158</td>
</tr>
</tbody>
</table>

Total Associate Degrees Awarded: 1066

DACC would like to increase their Career-Technical Associate Degrees to 400 by the FY 16.

Most Common Certificates

<table>
<thead>
<tr>
<th>Certificate</th>
<th>2012-13</th>
</tr>
</thead>
<tbody>
<tr>
<td>Certified Nursing Assistant &amp; Healthcare</td>
<td>141</td>
</tr>
<tr>
<td>Business &amp; Marketing</td>
<td>38</td>
</tr>
<tr>
<td>Drafting Technology</td>
<td>26</td>
</tr>
<tr>
<td>Creative Media</td>
<td>23</td>
</tr>
<tr>
<td>Industrial Technology</td>
<td>23</td>
</tr>
<tr>
<td>Technical Studies</td>
<td>19</td>
</tr>
<tr>
<td>Program</td>
<td>Certificate Awarded</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>Electronics &amp; Manufacturing</td>
<td>16</td>
</tr>
<tr>
<td>Emergency Medical</td>
<td>15</td>
</tr>
<tr>
<td>Licensed Practical Nurse</td>
<td>12</td>
</tr>
<tr>
<td>Dental Assistant</td>
<td>11</td>
</tr>
<tr>
<td>Health Information</td>
<td>10</td>
</tr>
<tr>
<td>Computer Technology</td>
<td>10</td>
</tr>
<tr>
<td>Library Science</td>
<td>10</td>
</tr>
<tr>
<td>All Other</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total Certificates Awarded** 357

DACC would like to increase their Career-Technical Certificates to 500 by the FY 16.

**Facilities Planning**

DACC is working on the facilities plan for 2015-2022

A $20 million Local GO Bond issue election has been delayed until February 2015
- The sale of bonds would not require a tax increase

Potential capital improvement strategies
- Program specific needs
- Expansion at existing locations
- Infrastructure upgrades and replacement
- Technology and equipment needs

DACC had no plans to open any other locations at this time.

One project underway is the Sunland Park Addition, which is the last project from the previous local GO Bond. This is to expand the technical and industrial lab space that DACC hopes to utilize in supporting programs for the Santa Teresa Industrial Park and Union Pacific. There are also four portable buildings at the Sunland Park Center. By being able to add some classroom space and computer labs they will become less dependent on substandard portables for instruction purposes in completing this project. It is a 4 million dollar project and they hope to open in Fall of 2014 with classes in the new space.

DACC created an Academic Readiness and Student Success Center at the Central Campus by moving some programs from the Central Campus to the East Mesa Campus. There are three faculty located in that space. They also created a computer lab and have tutoring activities there for the Central Campus. They are looking to have interventions with students in this space that will help students to succeed.
Matthew Moore gave an update on student activities at DACC:
- Objective is to bridge the gap between faculty, staff and students.
- Toss No Mas program
- 40th Anniversary Golf Tournament
- HLC Committee Liaison
- Auto Shop Days from the Auto Club – community can bring in their cars for the Automotive Technology students to work on.
- Attended a Skills Competition in Albuquerque
- Recognized faculty, staff and students for their efforts

Regent Gonzales asked if there were some type of employability assessment for Doña Ana County to make sure DACC is offering programs that are in need of employees in those areas.

Mr. Burke replied that the Border Industrial Association has done an assessment of employers. He also mentioned that these employability studies are available at the state level and in our region. They do indicate areas of potential employability.

President Carruthers mentioned that lack of funding is the issue on working on assessments. He mentioned that he will work with Arrowhead Center about some collaboration with DACC to work on an assessment in Doña Ana County.

b. Fall Enrollment and Student Affairs Update (Bernadette Montoya, Ph.D., Vice President Student Affairs and Enrollment Management)

Dr. Montoya gave the following update on Fall Enrollment and Student Affairs.

**Regional Enrollment**

UTEP annual enrollment has been up for the last 15 years as well as first time freshman, which is up 8%. Transfer enrollment is also up and most of their students come from EPCC. Their retention rate is up at about 2%. Dr. Montoya mentioned that NMSU’s graduation rates are higher than UTEP.

ENMU annual enrollment was up this year with 42 more students, but they were down in freshman.

CNM, the largest community college in the state, saw a decrease in enrollment.
UNM and NM Tech held fairly flat. No information was provided from WNMU or NMHU, but NMSU does not compete with these two universities for enrollment.

Enrollment System-Wide
- Decrease in enrollment at 5.1%
- Decrease in student credit hours at 4.1%

Community College Enrollment:
- Decrease in head count from 4.7% to 23%. DACC stayed fairly flat in their FTE.

Undergraduate Enrollment:
- Decrease in headcount at 5%
- Decrease in student credit hours at 3.5%
- Considerations include the number of high school graduates in the State of NM is at the lowest point this year than it has been in quite a long time. An increase is anticipated in the coming years.

Dr. Montoya mentioned that national data and anecdotal data from our student recruiters, is showing that proximity to the institution is an important consideration for students. Students are choosing to stay closer to home. Enrollment is also down nationally.

Program Growth at the Undergraduate Level at the Las Cruces Campus:

<table>
<thead>
<tr>
<th>Undergraduate</th>
<th>Fall 2012 Student Count</th>
<th>Fall 2013 Student Count</th>
<th>% Increase in Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Philosophy</td>
<td>26</td>
<td>40</td>
<td>54%</td>
</tr>
<tr>
<td>Independent Study</td>
<td>182</td>
<td>251</td>
<td>38%</td>
</tr>
<tr>
<td>Special Education</td>
<td>64</td>
<td>87</td>
<td>36%</td>
</tr>
<tr>
<td>Community Health</td>
<td>69</td>
<td>84</td>
<td>22%</td>
</tr>
<tr>
<td>Information Tech</td>
<td>145</td>
<td>167</td>
<td>15%</td>
</tr>
<tr>
<td>Accounting</td>
<td>241</td>
<td>275</td>
<td>14%</td>
</tr>
<tr>
<td>Animal Science</td>
<td>312</td>
<td>353</td>
<td>13%</td>
</tr>
<tr>
<td>General Business</td>
<td>292</td>
<td>330</td>
<td>13%</td>
</tr>
<tr>
<td>Management</td>
<td>247</td>
<td>279</td>
<td>13%</td>
</tr>
<tr>
<td>Civil Engineering</td>
<td>266</td>
<td>296</td>
<td>11%</td>
</tr>
<tr>
<td>Chemical Engineering</td>
<td>151</td>
<td>165</td>
<td>9%</td>
</tr>
<tr>
<td>Mechanical Engineering</td>
<td>386</td>
<td>421</td>
<td>9%</td>
</tr>
<tr>
<td>Kinesiology</td>
<td>373</td>
<td>396</td>
<td>6%</td>
</tr>
</tbody>
</table>

*Based on PRIMARY MAJOR*

Graduate Enrollment:
- Decrease in headcount at 5.7%
- Decrease in student credit hours at 4.8%
Program Growth at the Graduate Level at the Las Cruces Campus:
Dr. Montoya mentioned that enrollment was down because graduate assistantships are not as robust as we would like them to be. There has also been a decrease in faculty lines for our graduate faculty.

Fall Enrollment Admissions Funnel:

<table>
<thead>
<tr>
<th>First-time freshmen</th>
<th>Fall 2011</th>
<th>Fall 2012</th>
<th>Fall 2103</th>
<th>Change, 12-13</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applied</td>
<td>7,452</td>
<td>5,942</td>
<td>5,357</td>
<td>-10%</td>
</tr>
<tr>
<td>Admit</td>
<td>5,951</td>
<td>4,755</td>
<td>4,571</td>
<td>-4%</td>
</tr>
<tr>
<td>Enrolled</td>
<td>2,254</td>
<td>2,061</td>
<td>1,918</td>
<td>-7%</td>
</tr>
<tr>
<td>% Enrolled</td>
<td>38%</td>
<td>43%</td>
<td>42%</td>
<td></td>
</tr>
<tr>
<td>Undergraduate transfers</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Applied</td>
<td>1,536</td>
<td>1,427</td>
<td>1,262</td>
<td>-12%</td>
</tr>
<tr>
<td>Admit</td>
<td>1,260</td>
<td>1,228</td>
<td>1,113</td>
<td>-9%</td>
</tr>
<tr>
<td>Enrolled</td>
<td>764</td>
<td>715</td>
<td>667</td>
<td>-7%</td>
</tr>
<tr>
<td>% Enrolled</td>
<td>61%</td>
<td>58%</td>
<td>60%</td>
<td></td>
</tr>
<tr>
<td>New graduate students</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Applied</td>
<td>2,127</td>
<td>2,541</td>
<td>2,328</td>
<td>-8%</td>
</tr>
<tr>
<td>Admit</td>
<td>1,198</td>
<td>1,311</td>
<td>1,215</td>
<td>-7%</td>
</tr>
<tr>
<td>Enrolled</td>
<td>788</td>
<td>805</td>
<td>734</td>
<td>-9%</td>
</tr>
<tr>
<td>% Enrolled</td>
<td>66%</td>
<td>61%</td>
<td>60%</td>
<td></td>
</tr>
</tbody>
</table>

Dr. Montoya mentioned that an admissions application fee was a cause for the admissions applications decreasing. The fee was put into place to get students who were a bit more determined and serious and have narrowed down NMSU as one of their institutions of choice.

Entering Student Cohort Fall 2012
- Enrollment 1,918
- Decrease in College of Arts & Sciences at 12%
- Decrease in College of Education at 4%
- Decrease in College of Engineering at 9%
- Decrease in College of Health and Social Services at 14%
- Average ACT Score 21.1
- Average high school GPA 3.391
Dr. Montoya mentioned that for fall of 2013 the national average composite ACT Score was 20.9. We continue to be steady at 21.1.

High School Draw
- In the year 2013, NM saw a decrease state wide for high school graduates
- On an average, NMSU draws 9.6% of NM high school graduates and have been consistent since 2001
- Our draw this year was at 8.6% of NM graduates

Graduate Enrollment
- 9% decrease in new graduate students from NMSU
- 18% decrease in in-state students
- 7% decrease in out-of-state students (largest drop)
- 10% decrease in non-degree students
- 6% decrease in Master’s degree students (largest drop)
- 18% decrease in Ed. Specialist degree students
- 3% decrease in Doctoral degree students
- Considerations for the drop could be the number of waivers for out of state students to come to NMSU for resident tuition.

International Enrollment
- 3% increase in number of international undergraduate students.
- At the undergraduate level, Saudi Arabia is the largest country represented, followed by Kuwait, then Mexico.
- 1% increase in number of international graduate students
- At the graduate level, China mainland is the largest country represented, followed by India, then Mexico.

Retention and Graduation Rates
- Current first-year retention rate is 74.2% (slight increase from last year)
- 55 students are still enrolled since 2004

Undergraduate Graduation Rates
- Current 6 year rate is at 43.3%
- UNM is at 45.8% and UTEP is at 38.3%
- Much of this is due to the financial needs of our students

NMSU System Fall Enrollment
- Encouraging students to take courses at their primary campus
- Increasing dual enrollment
- Decreasing the swirl from other campuses

General Education Courses
- Offering general education courses at the right time
- Looking to become more efficient in what courses are offered and when they are being offered

Future Considerations
- Lottery Scholarship – if lost this will have a devastating effect on all universities
- Admissions – Outreach effort. (up 142 students who have applied for admission, up in high school seniors from El Paso)

Enrollment Management Initiatives
- Marketing, branding and promotion
- Current efforts – recruit, retain and graduate students
- System integration – enhance the advisors ability to watch and monitor the students progress to degree

Regent Gonzales would like to focus more on retention, creating pathways for graduation, and academic quality rather than the enrollment count. He also recognizes the dynamics of education changing and NMSU needs to be prepared for any future changes.

Dr. Montoya responded by saying that they try to address many needs and issues that arise as best as they can.

Regent Cheney mentioned that NMSU should not be afraid of student credit hours because that is the bulk of funding. He also stated that as we move toward articulation, there may be fewer credit hours. At the end, it is about helping people move and helping them move quicker through school, which could also lower credit hours.

Regent Mitchell stated that the focus should be on the students that are currently at NMSU and try to retain them rather than on a percentage of probable students that may or may not enroll at NMSU. The issue of proximity and the issue of changing the delivery pipeline are key issues. The BOR needs to revisit the discussion about swirling and also fixing the articulation agreement. This would allow a high quality education through the community colleges at proximity throughout the entire state, instead of trying to fight over who gets to count the credit hours.

Regent Mitchell asked what kind of job a student could get with the Independent Study degree.

Dr. Montoya mentioned that most of the students who sign up for this degree are athletes and once they are fully admitted transfer into another program.
Regent Mitchell asked if it was an Undecided degree.

Dr. Montoya responded that NMSU does not have an Undecided degree. Students in the Independent Study program take courses from a multitude of areas to create their own pathway. The student’s work individually with an academic advisor to develop individualized degree plans to meet that degree.
President Carruthers mentioned that the Bachelor of Independent Study in part was to help some students finish up that hadn’t quite made it through the process. Many students that complete this degree are older students who didn’t get their degree when they were here before.

President Carruthers also brought up that distance education is here to stay. One of the issues is that NMSU offers classes in distance education, but no programs in distance education. He asked for Provost Howard to comment on the vision of distance education at NMSU going forward.

Provost Howard stated that the strategy is to offer a small number of high quality complete degree programs, in particularly focusing on masters degrees. He has challenged each dean and each college to provide one master's degree that can be completed entirely online and that college will be provided with incentive money to completely develop that degree. This is for people who have family responsibilities and who would have a difficult time coming into campus to obtain a master's degree. It will also be looked at from an undergraduate perspective. The focus will be on offering the complete program online and not just one or two classes, so that a student can finish their degree.

Provost Howard also commented on how to insure we are preparing students for the 21st century. He mentioned that one item that is underway is the quality initiative, which is to write across the curriculum. This is to make sure and work with all of the programs to insure there is significant writing taking place, even in the large classes. There is a lot of data that shows if you are interested in enhancing critical thinking, complex reasoning, and ability to communicate, you should have your students write more. Reports will be provided as this initiative moves forward.

c. Audit Committee Update (Isaac Pino, Secretary/Treasurer, BOR)

Regent Isaac Pino mentioned that the Audit Committee met on Friday, October 18, 2013. There are now two civilian members on this committee from the business sector, Brad Beasley and Jim Bullock. These two individuals are both CPA’s with one being an auditor. They are able to provide more detail to the issues that the other members would not understand. The purpose of the meeting was to review the draft of the annual audit and to develop a plan going forward for the next year. The annual audit revealed that there were no significant findings, it was a clean audit. The two new members bring guidance to Ross Justus and his audit team. They are looking forward to more interactive meetings in the future.

President Carruthers stated that Ross Justus had indicated that this was the first dialogue that he had ever had with board members about what he ought to be doing in his audit responsibilities. Ross was encouraged by
having the two new members ask him some questions about priorities in auditing. This helped him pick some direction in which way he should go and also changed his mind on some items. The two new members were very productive.

d. Real Estate Committee Update (Mike Cheney, Chair, BOR)

Chair Mike Cheney thanked Ms. Angela Throneberry for her leadership in organizing this committee. The two primary areas of focus are better utilizing and focusing on the opportunities related to real estate within the university holdings and the water rights opportunity. NMSU had retained a consulting firm, who will be making a presentation on Tuesday, October 22, 2013, to the committee to take into account our master plan and also the opportunities that we have available to turn some of these properties into either income producing properties or better utilize them for the good of the university. On the water rights opportunity, the committee is working with Secretary Witte and others to come up with ways to perfect and retain their value in the water rights opportunity as the deadline approaches. These two items are moving forward and making some good progress. There is some sizeable opportunities in terms of revenue for the university.

President Carruthers mentioned that he will be meeting with the State Engineer along with Secretary Witte this week regarding some potential ways to protect the water rights adjudication.

Regent Mitchell is in favor of using real estate to create revenue since it is more valuable and has a higher return than other items.

e. Budget Committee Update (Javier Gonzales, Vice Chair, BOR)

Regent Javier Gonzales mentioned that the committee will be meeting on November 6, 2013. He asked Ms. Angela Throneberry to provide an update and to make sure there is ample time to talk about some of the things that are out there that they haven’t either factored into the existing current budget or what may have been budgeted for that may not need to be addressed this year. The committee will be talking about unforeseen items that might have an impact on the budget or items that we budgeted for that maybe aren’t relevant at this point in time to come back at midyear and potentially propose some budget adjustments to get through the remainder of the year.

13. RECURRING REPORTS

a. Report from the Chair, Faculty Senate by Dennis Clason, Ph.D.
Dr. Dennis Clason reported that the Faculty Senate (FS) has been active and approved Senate Bill 1, which was a name change for the Bachelor of Community Health (to conform with modern nomenclature) to the Bachelor of Public Health. An issue FS are expecting for the November meeting is an issue in the catalog with regards to satisfactory progress. This needs to be updated in light of the fractional grading policy, which has been in effect. FS is currently reviewing the ASNMSU proposal to go to the legislature for the lottery scholarship. They are also reviewing the propositions that were vetoed by President Pacheco. FS will be looking into the formation of the Independent Studies Department in the College of Arts and Sciences. The BOR approved this as part of the dissolution of the College of Extended Learning. FS is following the funding formula discussions with great interest. FS is also reviewing the comparisons of salaries with NMSU and UNM.

b. Report from the President, Associated Students of New Mexico State University by Mr. David Maestas

David Maestas recently had the opportunity to travel with the football team and was impressed with how well the athletes represented the university. Homecoming week is coming up and there are many events for the students to enjoy, such as the Movie on the Green, Car Smash, and of course the football game. He mentioned the Keep State Great campaign was a huge success. It was represented by over 100 student organizations and over 1200 students. He thanked Chelsea McCoy, ASNMSU Director of Community Outreach, for her organization of this event. ASNMSU is looking into developing an app to track the bus services so students can utilize them more efficiently. They are also helping to fund the Z Trans, which is a bus service that goes three times a day between here and Alamogordo. The Z Trans is for Alamogordo students who are taking main campus classes. ASNMSU is looking into food vendors at tailgates. They are pursuing graduate employee benefits for the graduate assistants to help make the program more marketable for future students. Mr. Maestas thanked Jeremy Witte, ASNMSU Director of Governmental Affairs, for trying to solve the lottery scholarship problem. ASNMSU will be focusing on working with UNM students to come up with a proposal to take to the legislature as a group. ASNMSU is disappointed in the Higher Ed Department’s leadership in administering the scholarship group. They were also disappointed in UNM’s proposal for fixing the lottery scholarship, which are to change the GPA requirement from 2.5 to 2.75 and the number of semesters that a student receives the scholarship from 8 to 7. ASNMSU does not believe it addresses solvency. They are supporting the current proposal, which is backloading. This goes from 50% onward and increases as the student progresses through college. ASNMSU will be working with Dr. Montoya’s office to prepare for the major changes to the lottery. ASNMSU thanked the Board, Administration and Faculty for respecting the student voice.
Report from the Chair, NMSU Employee Council by Ms. Monica Dunivan

Ms. Dunivan reported that Employee Council has had a very busy week. The Athletics Open Forum was a success. The panel did a great job and EC thanked them for taking the time to answer questions from faculty, staff and students. On November 19, 2013, at 9:00 am, EC will hold another open forum on the NMSU budget, which will be presented by Angela Throneberry. EC thanked President Carruthers for his support of these open forums. The Annual Employee Appreciation picnic was a great success with over 2,000 employees attending. This year they had raffles and a DJ. EC is partnering with Center for Learning and Professional Development to assist them with the Employee Service Award for the spring. They are looking forward to this event. EC thanked Dr. Andrew Pena for inviting EC to partake in their two year campus visits and for marketing Employee Council. EC and Dr. Pena have had a great working relationship. EC will begin their election process in November and want employees to be ready to nominate other employees to be a part of a great group.

President Carruthers mentioned that the spirit of NMSU was evident last week due to the efforts of Employee Council and ASNMSU. The Athletic Forum was well attended and provided for great questions. The panel was very well informed of NCAA rules and regulations. The Employee Picnic was over the top. It was well attended and everyone had a great time. The Keep State Great campaign was great with students picking up trash and painting curbs wearing their NMSU gear. This just happened to coincide with the 600 potential students and their parents that were on campus to visit and they all observed all the students doing this work. Not to mention, the Pink Campaign marathon running right through them all. President Carruthers thanked EC and ASNMSU for their leadership.

14. OTHER / COMMENTS – Regent Mike Cheney, Chair

a. Ride for the 4-H Clover – Video

Chair Mike Cheney showed a short video of the 1st Annual Ride for the 4-H Clover that was held in August with regard to the Cooperative Extension Service. He thanked Jon Boren and his team for their efforts on putting this together. It was well attended with over 40 riders and over 70 people joining in by vehicle and motorcycles. Every rider Chair Cheney spoke to had a great time and said they would be back next year and would bring more people with them. This is a great opportunity to get legislators involved, since there are quite a few speaking opportunities for them. As a land grant university, this is one of NMSU's unique qualities and he would like to leverage it more in the future.
b. Reappointment of Gerald Burke, Anthony (Tony) Avallone and Karen Becklin to the NMSU Labor Relations Board – (Mr. Bruce Kite, General Counsel)

Mr. Bruce Kite mentioned that members of the NMSU Labor Relations Board are required to be appointed annually by the Chair of the Board. They oversee any grievances or complaints that arise out of the collective bargaining agreement between the university and AFSME. In the past, Gerald Burke has been one of the members of the board along with Anthony Avallone. These two members recommend Karen Becklin, a former NMSU administrator, to also serve, as the neutral party.

Chair Mike Cheney reappointed Gerald Burke, Anthony (Tony) Avallone and Karen Becklin to the NMSU Labor Relations Board.

15. **ADJOURNMENT** – Regent Mike Cheney, Chair

There being no more business the Board of Regents adjourned at 11:01 a.m.

Minutes recorded by Carolyn Aragon.

[Signatures]

Mike Cheney, Chair
Board of Regents

Isaac Pino, Secretary / Treasurer
Board of Regents